# Becoming a cutting-edge, trusted global market leader

May 2012

#### Hirokazu Hashimoto

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TSE code: 6754 http://www.anritsu.com



# **Cautionary Statement**

All information contained in this release which pertains to the current plans, estimates, strategies and beliefs of Anritsu Corporation (hereafter "Anritsu") that is not historical fact shall be considered forward-looking statements of future business results or other forward-looking projections pertinent to the business of Anritsu. Implicit in reliance on these and all future projections is the unavoidable risk, caused by the existence of uncertainties about future events, that any and all suggested projections may not, come to pass. Forward-looking statements include but are not limited to those using words such as "believe", "expect", "plans", "strategy", "prospects", "forecast", "estimate", "project", "anticipate", "may" or "might" and words of similar meaning in connection with a discussion of future operations or financial performance.

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## **Agenda**

- 1. Outline of our business
- 2. Growth driver : overview of mobile test & measurement business
- Market trend and growth potential of mobile, and our contributions
- 4. 2020 Vision and 3-years business plan

**Appendix** 



#### 1. Outline of our business

- 2. Growth driver : overview of mobile test & measurement business
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#### 1-1. Outline of our business

FY2011 Net Sales: 93.6 Billion Yen Operating Income: 14.4 Billion Yen

#### **Test & Measurement (T&M)**

For development, manufacturing, construction and maintenance

- Mobile
- Network Infrastructure
- Electronics



Information and Communication

IP network

IP network systems



#### (Sales by business segment)

T&M 75%			Industrial	Info	Others
Mobile <b>45%</b>	Network Infrastructure 30%	Electronics <b>25%</b>	Industrial 15%	4%	Others 6%

#### (Sales of T&M business by region)

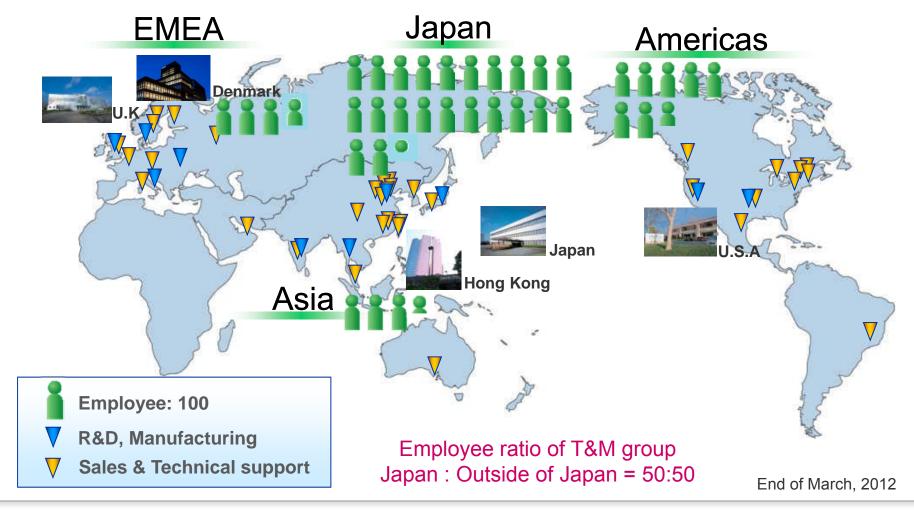
Japan	Americas	EMEA	Asia & others	
30%	25%	15%	30%	



#### 1-2. Anritsu's strength

Contribution to the advancement of mobile broadband

1 Broad product line 2 Customer support 3 Global operation





# 1-3. Review of mid-term business plan (GLP2012, Anritsu 120)

### Early achievement of the all targets

**Japanese Accounting Standard** 

Main term	2012 March Act.	2013 March GLP2012	2015 March Anritsu 120
Sales ( ):T&M sales	93.6 B Yen*1 (70.5 B)	90 B Yen (61.0 B)	100 B Yen (70.0 B)
Op. margin ( ):T&M op. margin	<b>15.5 %</b> (19.5%)	10 % (10%)	12 % (12%)
ROE	21.5 %	10 %	12 %
ACE*2	9.1 B Yen	2 B Yen	4 B Yen

<sup>\*1:</sup> Sales adjusted by Anritsu 120 original exchange rate(1US\$=90yen) would be over 100Byen (simulated)

<sup>\*2:</sup> ACE (Anritsu Capital-cost Evaluation): Operating income after tax - Capital Cost



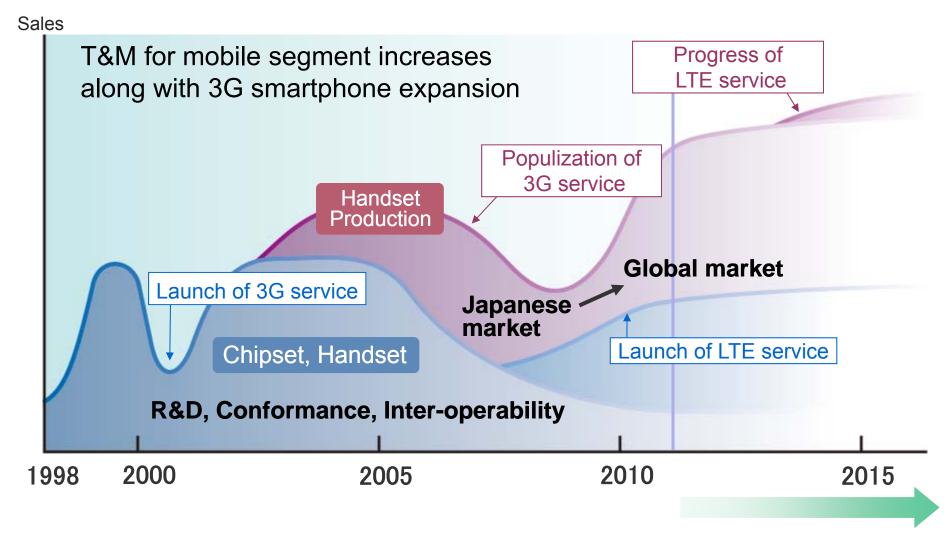
1. Outline of our business

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#### 2-1. Sales trend of mobile T&M business

Mobile T&M market (Anritsu Est.):100-110B Yen (Production:70-80B Yen, R&D:20-30B Yen)





#### 2-2. Strength in mobile T&M business

\*Anritsu estimates

Mobile R&D

Market share\*

LTE

50%

Global No.1

**Mobile production** 

Market share\*

New

3G line 30 - 40%



Handheld testers for Wireless base stations

Market share\*

70 - 80%

Global No.1



## 2-3. Feature of mobile T&M business : R&D / production

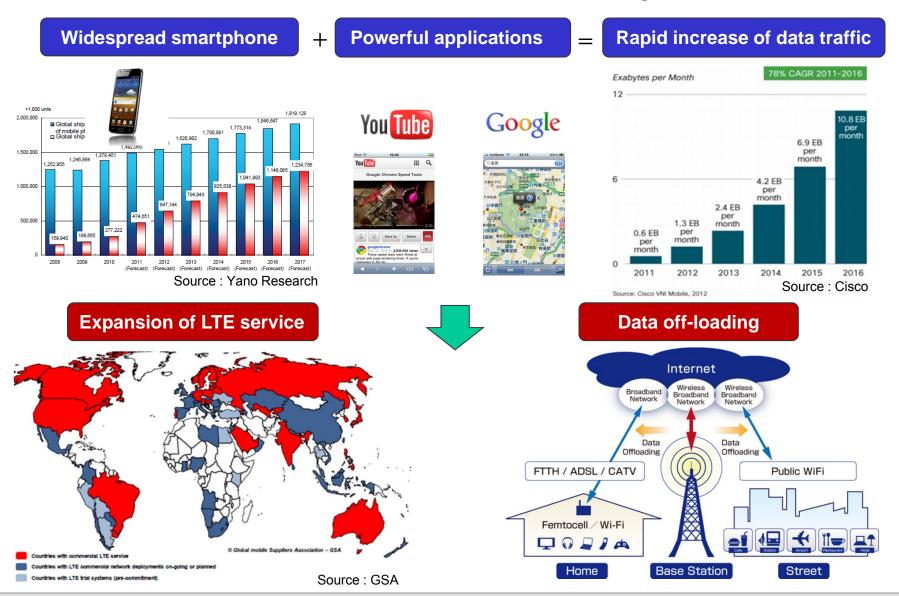
		for	for Handset	production		
Categories	Core R&D	Conformance test Inter operability test	Operator acceptance test	Performance test for multimode mobiles	Specialized one box testers	Standard testers with dedicated software
Current Telecom. protocol			. <b>TE</b> E, TDD-LTE)		(GSM/EDC	<b>6/3.5G</b> GE, CDMA, A, TD-SCDMA)
Customer	Chipset and handset vendors	Chipset and handset vendors, test house and telecom. operators	Test house and telecom. operators	Chipset and handset vendors, and telecom. operators	Handset vend EMS (electron manufacturing	nics
Business area	US, EU, Japan, Korea and China Asia					
Anritsu strength					0	_





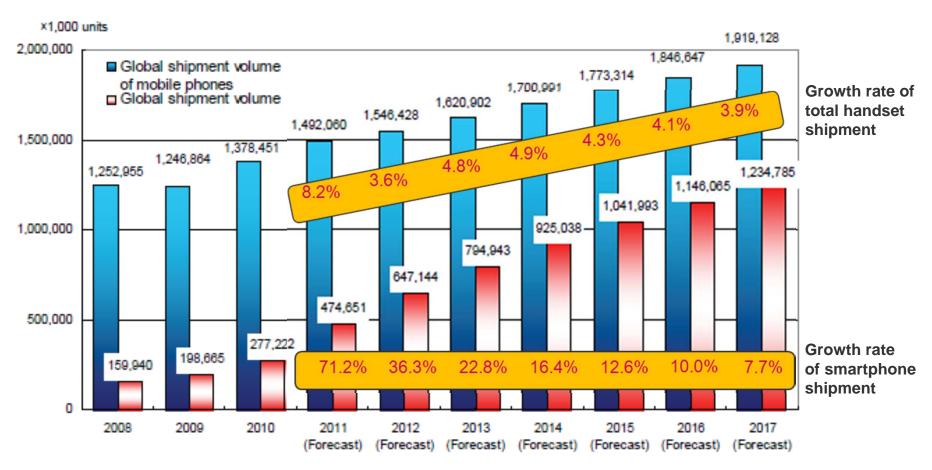
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### 3-1. Market trend of mobile and 5 keywords





## [Trend A] Accelerating growth ratio of smartphone



Source: Yano Research



# [Trend B] Spread and expansion of smartphone and application/service



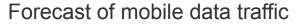


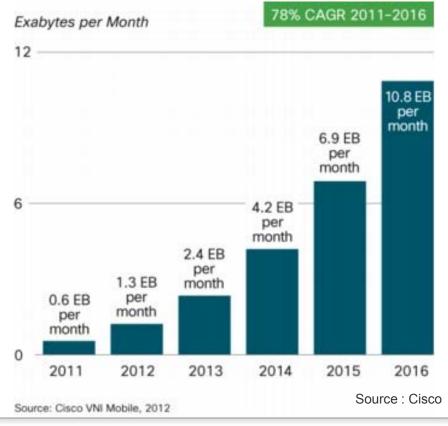
### **Trend C** Explosive increase of mobile data traffic

**Cisco Visual Networking Index:** Global Mobile Data Traffic Forecast Update, 2011–2016

Global mobile data traffic will increase 18-fold between 2011 and 2016.



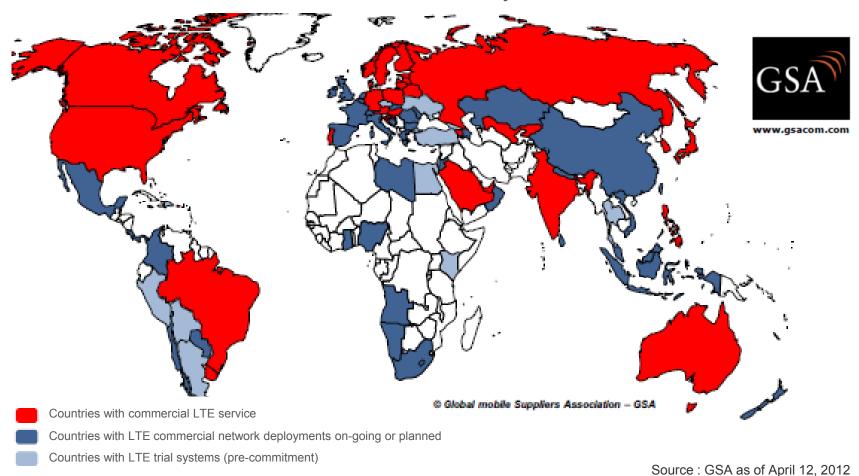






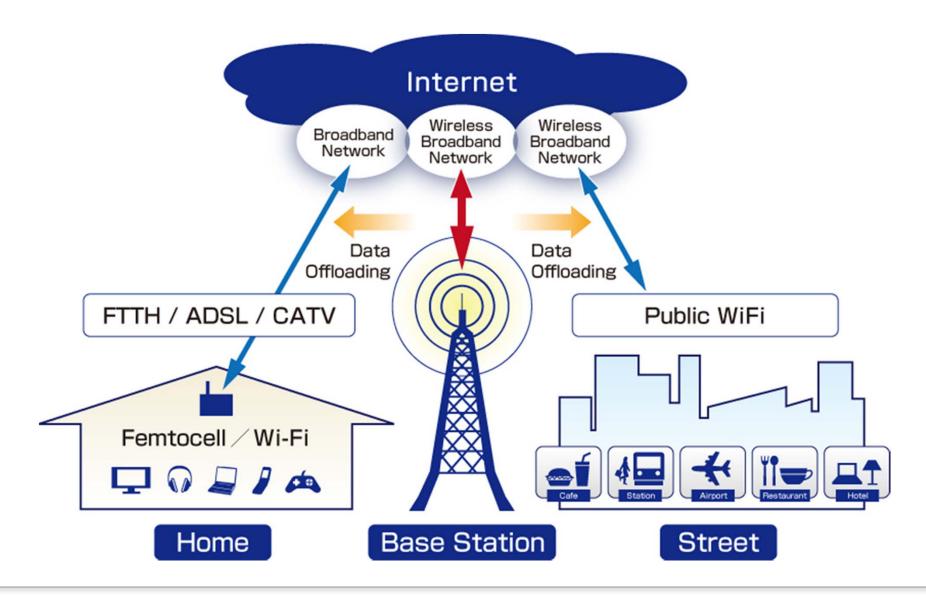
### [Countermeasure A] Rapid expansion of LTE service

64 commercial networks launched in 34 countries 253 networks commitment to deploy LTE in 84 countries GSA forecast: 129 commercial LTE networks by end 2012



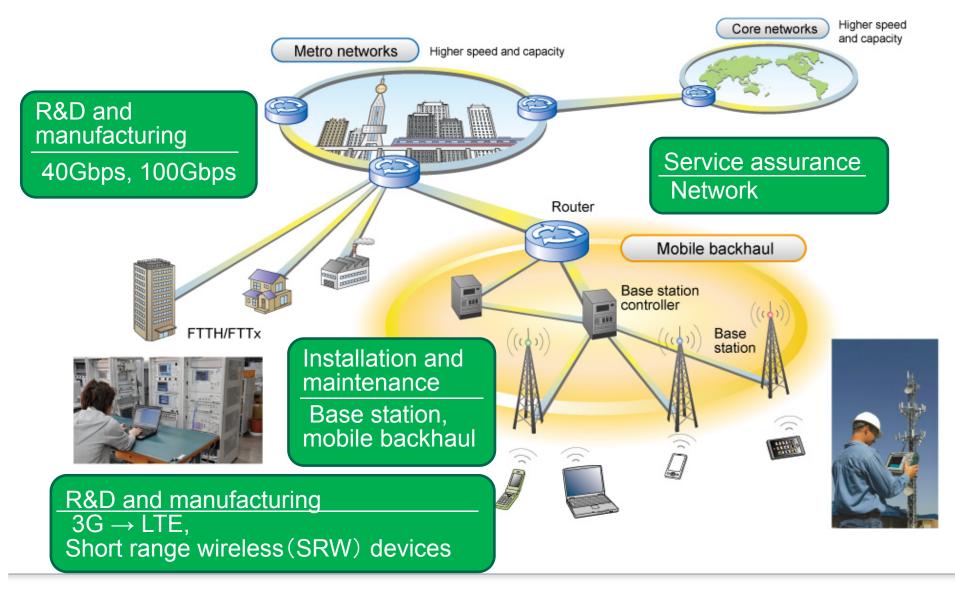


# [Countermeasure B] Data off-loading





## 3-2. Challenges and our contributions (1/2)





# 3-2. Challenges and our contributions (2/2)

Challenges -1	Network improvement by high-speed and large-capacity access systems
Contribution	R&D and manufacturing of LTE
Challenges -2	Leveling of data traffic by data off-loading
Contribution	R&D and manufacturing of SRW devices
Challenges -3	Acceleration of high-speed and large-capacity network (wired and wireless) Early introduction of next generation new technologies
Contribution	R&D, manufacturing, installation & maintenance of base stations R&D and manufacturing of devices for high-speed comm. (towards All-IP, 40Gbps, 100Gbps, etc.)
Challenges -4	System stabilization by early detection of network troubles
Contribution	Service assurance



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#### 4-1. 2020 VISION

3-years **Business**  NEXT10

2014



2012

Plan

To be Global Market Leader

Build a world-class, strong, profit generating platform

Create uniquely Anritsu-like corporate value

# 2Create new business by Emerging Biz.

 Demonstrate cutting-edge tech in new business field

2011



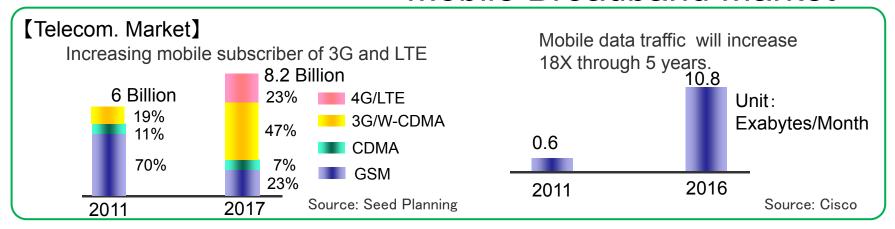
## 4-2. Middle and long-term management basic

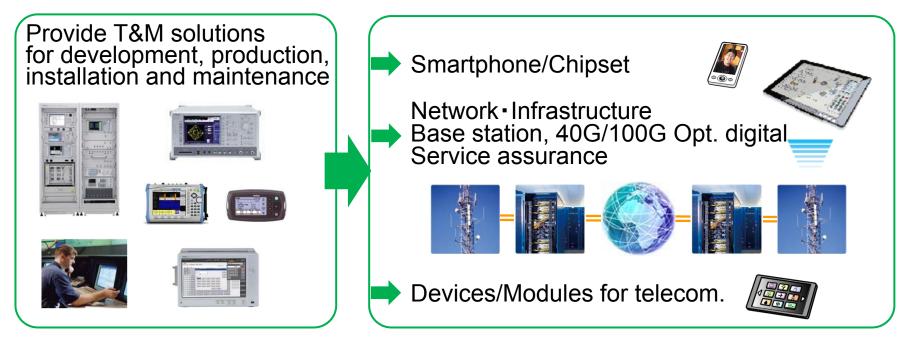
Capture growth drivers without fail, and realize "continuous profitable growth"

	Market average		Та	rget
	annual growth rate	Growth driver	Sales growth rate	Operating margin
T&M	3-5%	1 Mobile broadband service market 2 Asia Market	≧7%	≧20%
Indust. Auto.	3-5%	1) Asia Market North America Market	≧7%	≧12%
Cnsolidated	_	_	_	≧18%



# 4-3. Business strategy: Test & Measurement Mobile Broadband Market

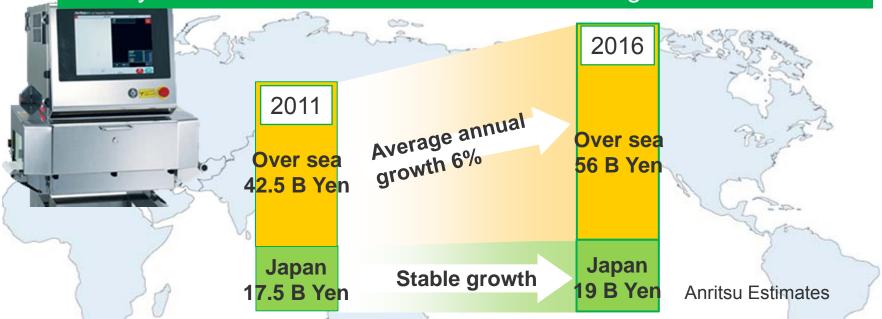






# **4-4. Business strategy : Industrial Automation** Expand foreign business

Quality assurance market size for food and drug related industries.



Focused market	Major initiative
Asia: Fishery and meat processing (mainly metal detector and Weighers)	(1) Establish Anritsu brand recognition at major food companies
North America: Meat processing (mainly X-ray inspection system)	(2) Develop localization in emerging countries



### 4-5. 3-years business plan GLP2014

**IFRS** 

#### **GLP2014**

Ind	licators	FY2011 IFRS Non-audit)		FY2012	FY2014
	Sales	93.6 B Yen		94.5 B Yen	110 B Yen
Ор.	Income	13.9 B Yen		15.5 B Yen	19 B Yen
Net	Income	8.1 B Yen		10 B Yen	13 B Yen
	ROE	20 %		20 %	20 %
	ACE	5.3 B Yen		7 B Yen	9 B Yen
T&M	Sales	70.5 B Yen		70 B Yen	80 B Yen
I QIVI	Op. Income	13.7 B Yen		14 B Yen	16 B Yen
Indust	Sales	14.2 B Yen		15 B Yen	18 b Yen
Auto.	Op. Income	0.5 B Yen		1 B Yen	1.5 B Yen

(Note) ACE(Anritsu Capital-cost Evaluation): Operating income after tax - Capital Cost Actual FY2011 (IFRS based) is not audited as of Mar. 31, 2012 therefore may differ from the figures projected herein after audit.



#### **2020 VISION**





Appendix (1) - T&M business : Customers & market position -

	Mobile market			Network and ir	Network and infrastructure market		Electronics market	
	R&D	Manufacturing	Maintenance	R&D	Installation and maintenance	R&D	Manufacturing	
Areas of focus	LTE	3G/LTE Smart phones	Repair and maintenance of mobile handsets	40Gbps / 100Gbps Optical transmission	Wireless base stations Installation of optical fiber Network quality assurance	modules (Mobile hand terminals / ca	ency devices and disets / Tablet ar electronics / uipments / etc.) se stations	
Customers	Mobile handset vendors Chipset vendors	Mobile handset vendors EMS	Telecom carriers Mobile handset vendors	Telecom carriers Telecommunicatio ns equipment vendors	Telecom carriers Telecom network construction companies	Electric devices and components vendors Telecom equipment vendors Mobile handset vendors, Etc.		
Global market rank (Anritsu estimates)	LTE development market share 50%	3G mobile manufacturing No.3 market share	Top market share in Japan	Optical and digital measuring instruments No.3 market share	Handheld testers for wireless base stations market share 70-80%	No.3 market spectrum and generators	share for alyzers & signal	

Sales by region (FY2011): Japan(30%), Americas(25%), EMEA(15%), Asia and others(30%)

Mobile handsets / Chipset vendors

Telecom carriers

Telecommunications equipment vendors

Electric devices / components vendors

#### Mobile

Measurement solutions for development, certification, interoperability, manufacturing and maintenance of chipsets and mobile handsets

#### Network and infrastructure

Optical, digital, and IP measurement
Base station measurement
Service assurance

#### **Electronics**

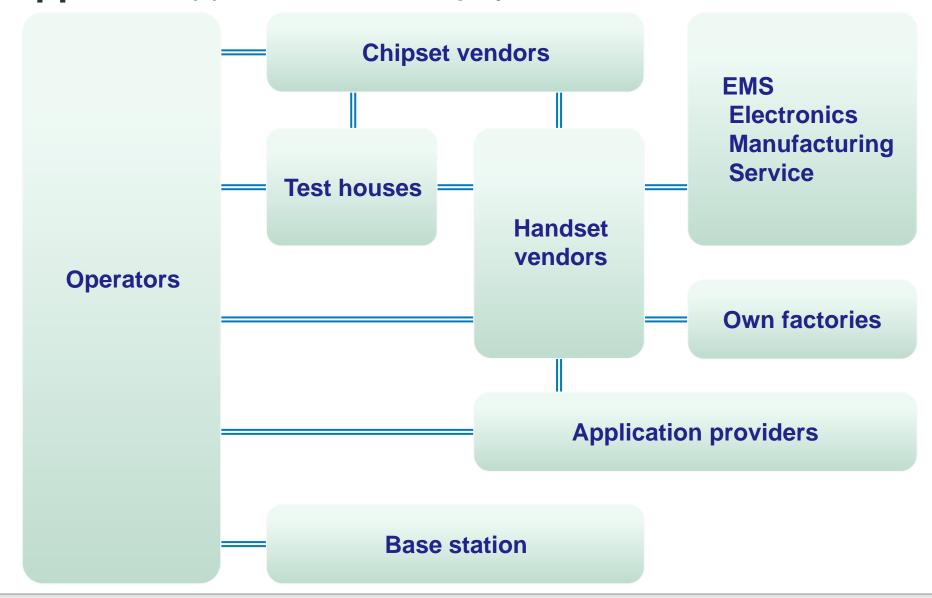
General purpose measurement (signal generators, spectrum analyzers, etc.)



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#### Appendix (2) - Food chain and players in mobile telecom. market -



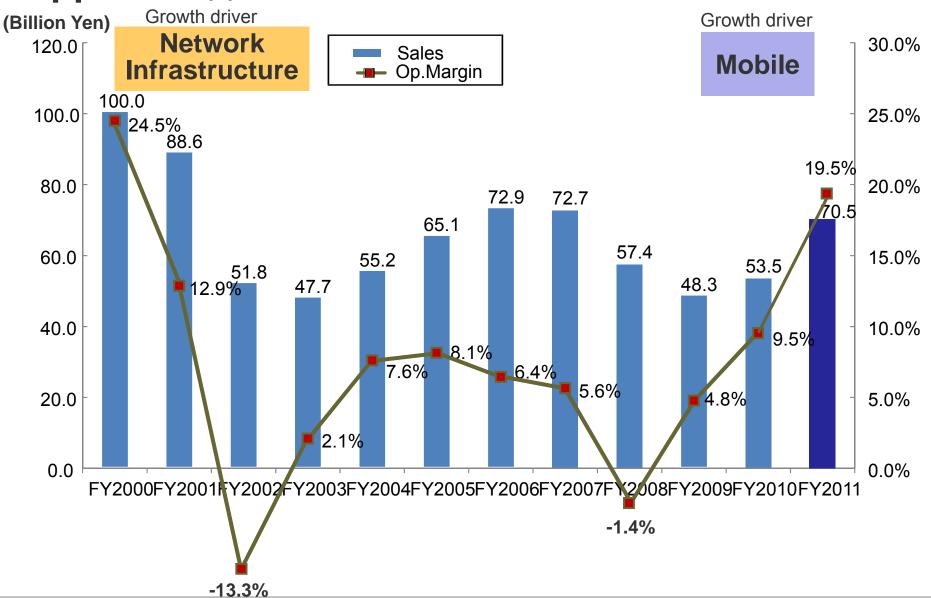


### Appendix (3) -Typical players in mobile telecom. market -

Operators	AT&T, Verizon, T-Mobile, China Mobile, China Unicom, China Telecom, NTT DoCoMo, etc.
Chipset	Qualcomm, ST-Ericsson, Leadcore, Hisilicon, TI, Infineon, MediaTek, etc.
Handset	Samsung, Apple, HTC, LG, RIM, Nokia, Sony Huawei, ZTE, k-touch, Longcheer, Fujitsu, NEC, Panasonic, etc.
EMS	Foxconn, Asus, BYD, Fosunny, Quanta, etc.
Base station	Ericsson, Alcatel-Lucent, Huawei, etc.

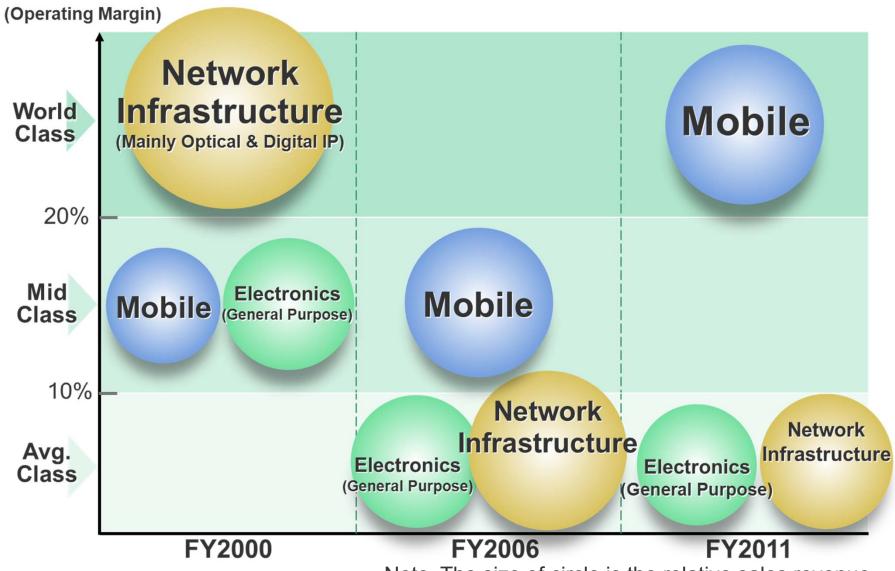


#### **Appendix** (4) - Performance of T&M business -





#### Appendix (5) - Changes of T&M business profitability -







#### Appendix (6) - Industrial Automation business -



Japanese market (70% of net sales)

American / European / Chinese markets

ASEAN / Indian markets



Food processing, pharmaceutical and cosmetics markets (Food manufacturers, processing plants, pharmaceutical manufacturers, cosmetics manufacturers, etc.)

Food processing market

(Local plants/ manufacturers, Japanese food manufacturers)



Solutions

(X-ray inspection systems, metal detectors, checkweighers, etc.)

Thai Plant

Solutions

(Multilevel sorters, weighing machines)

Anritsu Industrial Solutions Co., Ltd.



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