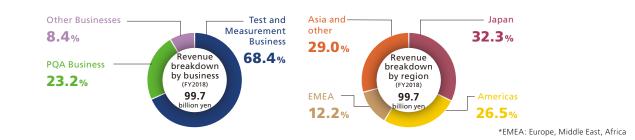
Business Review

ESG

Business Summary



Revenue/Operating profit	Field	Main customers
Test and Measurement Business		
(billions of yen) 80 60 60 60 60 60 60 60 60 60 6	 Mobile market R&D of mobile communication standards, such as 5G and LTE R&D of communication chipsets (communication semiconductors embedded in smartphones, etc.) R&D and manufacturing of mobile devices, such as smartphones and tablets Communication evaluation in the IoT/Automotive sector Network infrastructure market R&D and manufacturing of communication equipment Construction and maintenance of optical fiber communication networks Construction and maintenance of wireless base stations Network quality assurance (fault monitoring) 	 Smartphone/tablet device manufacturers EMS (electronics manufacturing services) Chipset manufacturers IT service providers Telecommunications carriers Manufacturers of automobiles and vehicle-related equipment Telecommunications carriers Communication-related construction companies Communication equipment manufacturers
	 General-purpose measurement used in a wide range of applications R&D and manufacturing of communication-related electronic components R&D and manufacturing of wireless communication devices R&D and manufacturing of wireless base stations R&D and manufacturing of smart appliances and vehicle-related equipment, etc. 	Electronic device/component manufacturers Communication equipment manufacturers Mobile device manufacturers Electronic equipment manufacturers Automobile and vehicle-related equipment manufacturers
PQA Business		
billions of yen) (billions of yen) 24 18 12 12 10 6 (FY) 2014 2015 2016 2017 2018 2019 (planned) Revenue (left axis) Operating profit (right axis) *PQA: Product Quality Assurance	Quality assurance of food and pharmaceuticals Inspecting for contaminants, packaging form, etc. Detection of metallic contaminants Weighing and controlling filling weight Checkweighing	 Food manufacturers (Agricultural products, meat, pro- cessed food) Pharmaceutical/cosmetics manufacturers (Tablets, capsules, liquids, and patches)
Other Businesses		
(billions of yen) 12 2.0 9 1.5 6 1.5 6 1.0 3 0.5 0 2014 2015 2016 2017 2018 2019 (planned) Revenue (left axis) → Operating profit (right axis)	 Data communication business Monitoring and control systems related to public infrastructure, such as rivers and waterworks Bandwidth control devices for high-quality networks, such as financial systems and video distribution 	 National and local governments Financial institutions Video distribution companies
	Device business • Optical/ultra-high-speed devices for optical communication networks and communication equipment	Electric equipment manufacturers Communication equipment manufacturers

* The method of allocating headquarters administration and other costs to each business segment was changed in FY2018, and the figures for FY2017 have been reclassified. Figures for FY2014 to FY2016 have not been reclassified.