11-Year Summary of Selected Financial/Nonfinan

ANRITSU CORPORATION AND CONSOLIDATED SUBSIDIARIES Years ended March 31, 2009-2019.

Japanese Generally Accepted Accounting Principles ("J-GAAP") \rightarrow

Financial information			Millions of yen		
	FY2008	FY2009	FY2010	FY2011	
For the year:					
Revenue	83,940	73,548	77,853	93,586	
Cost of sales	52,005	42,707	43,033	49,384	
Gross profit	31,934	30,840	34,819	44,202	
Selling, general and administrative expenses	31,029	26,257	27,825	29,787	
Operating Profit	905	4,583	6,994	14,414	
Net income (loss)	(3,540)	385	3,069	10,180	
Net cash provided by (used in) operating activities	6,916	7,970	9,229	15,871	
Net cash provided by (used in) investing activities	(1,326)	(498)	(1,432)	(1,963)	
Net cash provided by (used in) financing activities	(3,847)	386	(6,049)	(2,204)	
Free cash flow	5,589	7,471	7,797	13,908	
Depreciation and amortization	3,099	2,979	2,589	2,555	
Capital expenditures	2,236	1,134	1,549	3,165	
R&D expense*1	11,704	9,387	9,380	10,012	
At year-end:					
Total assets	100,983	101,188	99,249	113,069	
Net assets	37,524	37,674	39,906	54,863	
Cash and cash equivalents	18,538	26,269	27,993	39,596	
Interest-bearing debt	43,605	42,274	36,839	30,336	
Per share:				Yen	
Net income (loss)					
Basic	(27.78)	3.02	24.09	79.39	
Diluted		2.77	22.08	71.01	
Cash dividends	3.50	_	7.00	15.00	
Total net assets	294.29	295.49	313.09	399.56	
Key financial indicators:					
Operating income margin (%)	1.1	6.2	9.0	15.4	
Return on equity (%)* ²	_	1.0	7.9	21.5	
Anritsu Capital-cost Evaluation (millions of yen)*3	(4,936)	(2,971)	1,908	9,194	
Return on assets (%)*4	_	0.4	3.1	9.6	
Ratio of net assets to total assets (%)	37.1	37.2	40.2	48.5	
Net debt-to-equity ratio (times)*5	0.67	0.43	0.22	_	
Interest coverage ratio (times)*6	9.8	12.7	13.2	30.7	
Dividend payout ratio (%)	_	_	29.1	18.9	
Dividends on equity (%)*8	1.0	_	2.3	4.2	

Notes: 1. The Anritsu Group has adopted IFRS since FY2012 and prepared consolidated financial statements in conformity with IFRS.

With amendment of IAS 19, FY2012 actual figures have been restated based on the revised accounting policies retrospectively.
 Amounts less than ¥1 million are rounded down.

Non-financial inf	ormation				FY2008	FY2009	FY2010	
Social:	Human resources	Number of employees (fir	igures in parentheses are the number of employees at ov	verseas Group companies)	3,697 (1,391)	3,589 (1,315)	3,614 (1,374)	
		Ratio of females in r	managerial positions globally*	Japan	9%	19%	12%	
				Americas	68%	64%	64%	
				EMEA	97%	74%	64%	
				Asia, other	37%	33%	44%	
				Global total	52%	50%	48%	
		Anritsu Corporation	nritsu Corporation Number of employees taking N		0	0	0	
			childcare leave	Female	14	11	6	
		Anritsu Corporation	1,5,5,5	J Male	0	0	0	
			to work after childcare leave	Female	12	10	11	
	Occupational health and safety		lents (per one million hours)		0.00	0.00	0.00	
Environmental:	CO ₂ emissions (Scop	oe1, 2) (t-CO ₂)**		Global total		_	_	
	Energy usage (crude	le oil conversion basi	is) (kL)	Global total	9,113	8,543	9,013	
	Water usage (m ³)			Global total	145,083	124,243	128,204	
	Excellent eco-produ	ucts Number of reg	gistered equipment (cumulativ	ve)	22	25	27	

* The ratio of females in managerial positions, with the number of males in managerial positions as 100 = (Females in managerial positions / total number of female employees) / (Men in managerial positions / Total male employees) ** Scope 2 Guidance uses the market-based method.

Business Review

cial Data

Mid-term Business Plan

		(GLP2014		(GLP2017		GLP2	020
International Financial Reporting Standa	ırds (IFRS) –	→							
Financial information							N	Aillions of yen	Thousands o U.S. dollars
-	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY 2017	FY2018	0.5. 001101
For the year:									
Revenue	93,622	94,685	101,853	98,839	95,532	87,638	85,967	99,659	897,829
Cost of sales	44,397	43,715	46,897	46,147	46,557	45,168	44,023	48,807	439,703
Gross profit	49,225	50,969	54,955	52,692	48,974	42,469	41,943	50,852	458,126
Selling, general and administrative expenses	23,065	24,346	28,621	29,605	29,621	27,198	26,563	27,944	251,748
Operating profit	14,000	15,714	14,123	10,882	5,897	4,234	4,912	11,246	101,315
Profit (loss) before tax	13,094	16,139	14,239	11,591	5,434	3,628	4,602	11,362	102,360
Profit from continuing operations	7,972	13,888	9,318	7,874	3,767	2,734	2,898	8,991	81,000
Net cash flows from (used in)									
operating activities	16,143	11,771	13,792	7,582	10,195	9,246	7.946	12,247	110,333
Net cash flows from (used in)	10,115	,,,,	13,752	7,502	10,155	5,210	7,510	,,,	110,555
investing activities	(2,174)	(5,030)	(5,312)	(6,049)	(9,042)	(3,665)	(3,932)	(616)	(5,550
Net cash flows from (used in)	(2,17-1)	(3,030)	(3,312)	(0,015)	(3,012)	(3,003)	(3,332)	(010)	(5,550
financing activities	(2,264)	(10,035)	(4,359)	(11,234)	2,450	(2,758)	(8,201)	(2,052)	(18,486
Free cash flow	13,968	6,740	8,480	1,533	1,153	5,581	4,014	11,631	104,784
									-
Depreciation and amortization	2,469	2,562	2,863	3,186	3,736	3,935	3,964	4,031	36,315
Capital expenditures	3,200	4,562	5,355	9,612	5,399	2,588	3,430	2,436	21,946
R&D expense*1	9,842	10,323	12,488	13,366	13,089	11,212	10,556	12,008	108,180
At year-end:									
Total assets	111,287	115,095	127,149	126,893	124,624	125,054	121,190	130,467	1,175,378
Total equity	46,818	64,539	74,896	78,665	75,862	76,485	78,313	85,678	771,874
Cash and cash equivalents	39,596	37,690	43,215	34,916	37,391	39,682	35,452	45,097	406,279
Interest-bearing debt	30,113	19,417	18,858	16,065	22,024	22,026	15,944	16,248	146,378
=								Yen	U.S. dollar
Earnings per share: Basic earnings per share	62.17	98.41	64.93	55.72	27.38	19.65	20.97	65.20	0.59
Diluted earnings per share		98.41 97.03	64.93 64.89	55.72 55.72	27.38	19.65	20.97		0.59
Cash dividends	56.33 15.00					19.65		65.16 22.00	0.55
Equity attributable to owners of parent	341.43	20.00 450.36	20.00 522.54	24.00 572.04	24.00 552.26	556.40	15.00 569.54	622.87	5.61
Key financial indicators:	15.0	16.6	10.0	11.0	6.2	10	E 7	11.2	
Operating profit margin (%)	15.0	16.6	13.9	11.0	6.2	4.8 2 F	5.7	11.3	
Return on equity (%)* ²	19.5	25.0	13.3	10.2	4.9	3.5	3.7	10.9	25 70
Anritsu Capital-cost Evaluation (millions of yen)*3	5,163	9,440	4,759	2,453	(584)	(1,569)	(1,610)	3,970	35,766
Return on assets (%)*4	7.5	12.3	7.7	6.2	3.0	2.2	2.4	7.1	
Equity attributable to owners of parent	47 4	FC 1	F0 0	62.0	CO 0	61.1	CAC	65.6	
to total assets ratio (%)	42.1	56.1	58.9		60.8		64.6		
Net debt-to-equity ratio (times)*5			(0.33)	(0.24)	(0.20)	(0.23)	(0.25)	(0.34)	
Interest coverage ratio (times)*6	20.8	24.9	54.2	41.7	52.0	68.4	72.6	124.2	
Dividend payout ratio (%)	24.1	20.3	30.8	43.1	87.7	76.3	71.5	33.7	
Ratio of total amount of dividends to equity									
attributable to owners of parent (%)*7	4.9	5.1	4.1	4.4	4.3	2.7	2.7	3.7	

*1 R&D expense for FY2011 (IFRS) to FY2018 lists the amount invested in research and development, including partially capitalized development expenses. Accordingly, it is not the same as

R&D expense listed on the Consolidated Statement of Profit or Loss and Other Comprehensive Income.

*2 Return on equity: Profit attributable to owners of parent / Equity attributable to owners of parent (IFRS); Net income / Shareholders' equity (J-GAAP)

*3 Anritsu Capital-cost Evaluation: Net operating Profit after tax - Invested capital cost (IFRS: Net operating profit after tax - Invested capital cost)

*4 Return on assets: Profit from continuing operations / Total assets (IFRS); Net income / Total assets (J-GAAP)

*5 Net debt-to-equity ratio: (Interest-bearing debt – Cash and cash equivalents) / Equity attributable to owners of parent (IFRS); (Interest-bearing debt – Cash and cash equivalents) / Shareholders' equity (J-GAAP) *6 Interest coverage ratio: Cash flows from operating activities / Interest expense *7 Ratio of total amount of dividends to equity attributable to owners of parent: Total cash dividends / Net assets (IFRS: Total cash dividends / Total equity)

*8 Dividend on equity ratio (DOE): Total cash dividends / Total Equity

FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018
3,681 (1,475)	3,771 (1,577)	3,880 (1,674)	3,926 (1,714)	3,846 (1,602)	3,788 (1,539)	3,717 (1,466)	3,778(1,530)
14%	8%	9%	9%	8%	8%	6%	6%
59%	59%	59%	56%	64%	72%	66%	58%
60%	82%	74%	72%	83%	105%	118%	112%
54%	57%	78%	66%	63%	73%	73%	86%
48%	45%	47%	44%	44%	47%	47%	48%
0	1	1	1	2	0	3	2
9	7	8	8	3	5	8	4
0	1	0	2	2	0	2	2
4	9	5	8	7	4	2	12
0.00	0.00	0.00	0.76	0.64	0.21	0.00	0.00
—	15,383	13,421	15,065	15,109	14,279	12,797	12,736
8,345	8,064	7,987	7,962	8,265	7,983	7,698	7,774
127,713	112,800	104,426	94,931	82,794	80,352	70,837	72,777
 28	29	30	32	39	44	49	49

Management's Discussion and Analysis

The Anritsu Group has adopted IFRS since the fiscal year ended March 31, 2013 and prepared consolidated financial statements in conformity with IFRS in fiscal 2015, 2016, 2017, 2018 and 2019.

The Scope of Consolidation

The Anritsu Group comprised 43 consolidated subsidiaries and one affiliate at the end of the fiscal year.

Overview

During the fiscal year ended March 31, 2019, the global economy showed continued gradual expansion, primarily in the advanced countries. The Japanese economy continued to recover, driven by strong corporate profits and improvement in the employment environment. However, uncertainties increased due to confrontations of US-China trade friction and trade protectionism.

In the field of information and communication, mobile broadband services are growing both in terms of quality and quantity, and the volume of mobile data transmission is increasing rapidly, which is compelling the network infrastructure. In order to solve these issues, 4G mobile communications systems are evolving continually to become LTE (Long-Term Evolution) and LTE-Advanced, and then LTE-Advanced Pro (Gigabit LTE). In addition, specification development of the next-generation 5G communications system is proceeding in 3GPP. The standardization of 5G NSA-NR (Non-Standalone New Radio) finished in December 2017 and the one of 5G SA-NR (Standalone New Radio) finished in June 2018. All specifications have been set for the 5G main functions that are related to ultrahigh speed communication. Furthermore, in 3GPP, specification development of ultralow latency communications and multiple simultaneous connections for expansion of use case is under consideration and the standardization will be expected to be finished in early 2020. As a result, major carriers worldwide have created a concrete roadmap for 5G commercialization and the commercialization schedule is progressing steadily. Precursory 5G services using mobile routers were launched in North America and South Korea in December 2018. Furthermore, 5G smartphone services were launched from April 2019. Major device vendors in America and Asia developed devices that are used in 5G smartphone services and announced them at MWC (Mobile World Congress) 2019.

Amid such environment, the Measurement Business Group has focused on solution development for the 5G investment demand as well as organizational infrastructure. Consequently, this group acquired initial development demand for 5G chipsets and devices.

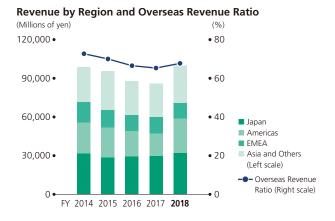
In the field of PQA (Product Quality Assurance), automation investment for processed food production lines is underway, and demand is growing steadily for contaminant inspection using X-rays and quality guarantee for packaging. Amid this environment, the PQA Group has worked to reinforce the competitiveness of its solutions focused on X-rays, as well as enhance and expand its global sales structure.

Revenue

During the fiscal year ended March 31, 2019, in the Test and Measurement segment, initial development demand for 5G chipsets and mobile devices exceeded expectations, primarily in the mobile market in North America and Asia. Furthermore, internal demand in the U.S. was strong in the network and infrastructure market. Consequently, revenue and profit in the Test and Measurement segment increased compared with the previous fiscal year. In the Products Quality Assurance segment, during the fiscal year ended March 31, 2019, led by the heightened focus on food and pharmaceutical product safety and security, as well as against a backdrop of accelerating trends for automation due to the labor shortage, we have been steadily continuing capital investment with the aim of automating and strengthening quality assurance processes in the food product market both in Japan and overseas. Also, investment was made to strengthen sales capabilities in overseas markets. As a result, revenue and profit in the Products Quality Assurance (PQA) segment increased.

As a result, orders increased 13.9% compared with the previous fiscal year to ¥100,819 million, and revenue increased 15.9% compared with the previous fiscal year to ¥99,659 million. Operating profit increased 128.9% compared with the previous fiscal year to ¥11,246 million, profit before tax increased 146.9% compared with the previous fiscal year to ¥11,362 million. Profit increased 210.2%

compared with the previous fiscal year to ¥8,991 million, and profit attributable to owners of parent increased 210.9% compared with the previous fiscal year to ¥8,956 million.



Cost of Sales and Gross Profit

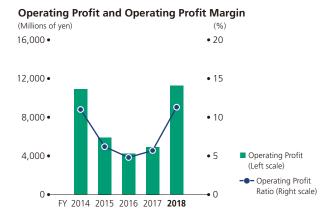
Cost of sales increased ¥4.783 million, or 10.9%, to ¥48,807 million. Cost of sales as a percentage of total revenue was 49.0%, down 2.2 percentage point compared with the previous fiscal year. Gross profit increased ¥8.908 million, or 21.2%, to ¥50,852 million. The gross margin amounted to 51.0%.

Selling, General and Administrative (SG&A) Expenses and Operating Profit

SG&A expenses increased 5.2% over the previous fiscal year, to ¥27,944 million. Research and development (R&D) expenses increased 15.4%, to ¥11,715 million and amounted to 11.8% of consolidated total revenue. As a result of the above factors, operating profit increased 128.9%, or ¥6,334 million, to ¥11,246 million. The operating profit ratio was 11.3%.

SG&A Expenses

	Mil	YoY	
Year ended March 31	FY2018	FY2017	(%)
Personnel expenses	¥18,266	¥17,423	4.8
Travel and transportation expenses	1,563	1,599	(2.3)
Advertising expenses	1,305	1,211	7.8
Depreciation and amortization expenses	1,403	1,276	9.9
Others	5,406	5,053	7.0



Profit before Tax and Profit

Operating profit increased 128.9% compared with the previous fiscal year, to ¥11,246 million, and profit before tax increased 146.9% compared with the previous fiscal year, to ¥11,362 million. Profit increased 210.2% compared with the previous fiscal year, to ¥8,991 million, and profit attributable to owners of the parent rose ¥6.075 billion, to ¥8,956 million. Comprehensive income for the period rose ¥5,527 million, to ¥9,381 million.

Also, due to revision of income tax payables related to the uncertainty of income taxes, income tax expense of our US subsidiaries decreased by approximately ¥500 million. As a result, income tax expense for the fiscal year ended March 31, 2019 increased 39.2% compared with the same period of the previous fiscal year to ¥2,371 million.

Cost of Sales, Expenses, and Profit as a Percentage of Revenue

			%
Year ended March 31	FY2018	FY2017	FY2016
Revenue	100.0	100.0	100.0
Cost of sales	49.0	51.2	51.5
Gross profit	51.0	48.8	51.3
SG&A expenses	28.0	30.9	31.0
R&D expenses	11.8	11.8	12.4
Profit	9.0	3.4	3.1

Shareholder Return Policies

Dividend Policy

The Company's basic policy for returning profits to its shareholders is to distribute profits in accordance with its consolidated performance and take into account the total return ratio. With regard to dividends, while taking the basic approach of raising dividends on equity in accordance with the increase in consolidated profits for the fiscal year, the Company aims at a consolidated dividend payout ratio of 30% or more. The Company's basic policy is to make distributions of dividends, twice a year, consisting of a fiscal year-end dividend and an interim dividend by resolution of the General Meeting of Shareholders and by approval of the Board of Directors. The Company intends to appropriately carry out the purchase of treasury stock as necessary, by taking into account its financial situation, the trends in stock prices, and other factors, in an effort to execute capital policies that respond flexibly to changes in the corporate environment. The Company's basic policy is to apply retained earnings to research and development and capital investment in order to respond to rapid technological advances and changes in the market structure.

Cash Dividends per Share

Anritsu plans to pay a year-end dividend of ¥13.5 per share as initially scheduled, and total dividends for the fiscal year will be ¥22.0 per share for the fiscal year ended March 31, 2019.

For the fiscal year ending March 31, 2020, Anritsu plans to pay dividends of ¥22 per share, including an interim dividend of ¥11 per share.

Business Segments

The Anritsu Group classifies operations into the segments of Test and Measurement, Products Quality Assurance, and Others. In order to evaluate each business segment more appropriately, the headquarter administrative expenses portion of general and administrative expenses for each business segment has been shifted to be included in company-wide expenses starting from the fiscal year ended March 31, 2019. These expenses from the previous fiscal year have been restated.

Test and Measurement

This segment develops, manufactures and sells measuring instruments and systems for a variety of communications applications, and service assurance, to telecom operators, manufacturers of related equipment, and maintenance and installation companies around the world.

During the fiscal year ended March 31, 2019, initial development demand for 5G chipsets and mobile devices exceeded expectations, primarily in the mobile market in North America and Asia. Furthermore, internal demand in the U.S. was strong in the network and infrastructure market. Consequently, segment revenue increased 25.2% compared with the previous fiscal year to ¥68,168 million, operating profit increased 338.3% to ¥9,413 million and adjusted operating profit* increased 274.5% to ¥9,413 million.

* Adjusted operating profit is Anritsu's original profit indicator to measure results of its recurring business by excluding profit and loss items with a transient nature from operating profit.

The Test and Measurement business, which accounts for 68% of the Anritsu Group's revenue, is divided into the following 3 sub-segments.

1. Mobile

The Mobile sub-segment includes measuring instruments for mobile phone acceptance testing by mobile phone service operators, and for design, production, function and performance verification, and maintenance of mobile phone handsets by manufacturers of mobile phones including smartphones, IC chipsets and relevant components.

Demand in this sub-segment tends to be influenced by factors including the technological innovations in mobile phone services, market penetration, number of new subscribers as well as new entries in and withdrawals from the market by mobile phone and chipset manufacturers, and the number of model changes and shipments of mobile phones and chipsets. Currently, a variety of mobile broadband services offered through mobile phones that support LTE are deployed in various countries around the world. Leading mobile phone and chipset manufacturers and telecom operators have continued to develop their services from LTE-Advanced to LTE-Advanced Pro with the aim of providing more sophisticated high-quality services. However, the growth rate of the total shipment of smartphones has reached a saturated level in the market, and as a result, investment continued to be restrained in the mobile phone-related market.

On the other hand, for next-generation 5G communications systems that continue with LTE, in December 2017, the specifications for NSA-NR were formulated and this was followed by specifications for SA-NR in June 2018, which concluded the first phase of standardization. In line with this, the development roadmap outlining full-fledged introduction of 5G in 2020 is now underway, and there is now real demand for 5G measurement. In addition, in the IoT field, which has high potential for 5G use cases, and the automated driving and in-vehicle telecom field in the automobile industry, the development of mobile communications technology to realize new services is also actualizing as a business opportunity.

Anritsu will continue to develop and launch competitive leading-edge measuring solutions, as well as accurately conduct development portfolio management, to strengthen the revenue base.

2. Network Infrastructure

The Network Infrastructure sub-segment includes network construction maintenance, monitoring and service quality assurance solutions for wireline and wireless service providers, and solutions for communications equipment manufacturers in areas including design, production, and testing.

In this sub-segment, data traffic is expanding rapidly due to sophisticated cloud computing services and the spread of mobile broadband services. Therefore, telecom operators and equipment manufacturers that are pursuing higherspeed networks are concentrating on the promotion of 100Gbps services and research and development in 400Gbps network equipment. Moreover, in order to improve mobile phone connectivity, progress is being made towards the efficient densification of base station networks by integrating wired and wireless network technologies. Along with the change in market trends, demand is growing for measuring solutions that optimize wireline and wireless technology depending on the intended use. Furthermore, mainly owing to the increase in data centers supporting cloud services, the market for high-speed data communications equipment is expanding. Along with this, research and development and the manufacturing markets for highspeed optical communications modules are growing, and their competition has become intense.

Anritsu is working to expand business by providing comprehensive solutions from constructing and monitoring communications infrastructure to ensuring service quality in addition to research and development solutions for telecommunications equipment.

3. Electronics

The Electronics sub-segment includes measuring instruments widely used in the electronics industry, particularly for design, production and evaluation of electronic devices used in telecommunications network-related communications equipment and other electronic equipment.

Demand in this sub-segment tends to be impacted by the scale of production of electronic components and products used in telecommunications equipment, intelligent home appliances and automobiles.

The expansion of IoT service using mobile broadband services and LPWA (Low Power Wide Area) devices is driving growth in demand for measuring solutions for development and manufacturing of wireless modules for a broad array of applications. Furthermore, various wireless systems have been digitalized for effective use of frequency resources. Demand for measuring solutions for manufacturing and maintenance of new systems is also steadily growing. Anritsu will work to further expand the business in this sub-segment by offering a wider range of solutions for the electronics market.

Products Quality Assurance

The Products Quality Assurance business accounts for 23% of Anritsu Group's revenue. Since more than 80% of segment revenue comes from food manufacturers, this segment is substantially influenced by a heightened consciousness on food safety and security and changes in consumer spending which extend to the results for food manufacturers' business.

Core products include highly precise checkweighers for high-speed food processing lines, as well as X -ray and other inspection systems that detect and remove metal fragments, stones, and other alien materials in the food processing process with high precision. In the Japanese market, capital investment for automation to reduce labor in food production lines has steadily increased, against a backdrop of the customer concerns regarding contamination and rising needs for automation due to the labor shortage. In particular, there is a strong demand for general quality control software solutions for food and pharmaceutical product manufacturing lines that can be used to monitor operating conditions, collect and analyze information in relation to quality, improve yield, and enhance quality management.

In the overseas markets, progress was made toward cultivating loyal customers' needs, and customers that are operating their businesses globally in regions such as the Americas, Europe, and China. The overseas sales ratio of this business is roughly 44%. Demand for quality control inspection solutions is expected to remain firm in every region of the world, as interest among food manufacturers remains high. To meet this demand, Anritsu will develop and deliver new products and quality assurance solutions, and will optimize its supply chain including overseas production in order to expand the business and increase profitability.

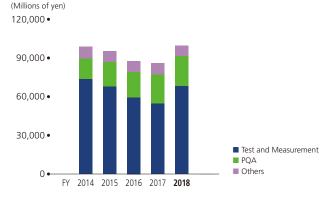
As a result, segment revenue increased 2.3% compared with the previous fiscal year to ¥23,074 million and operating profit decreased 18.3% compared with the previous fiscal year to ¥1,609 million.

Others

This segment comprises Information and Communications, Devices, Logistics, Welfare services, Real estate leasing, and other businesses.

During the fiscal year ended March 31, 2019, the Device business performance was sluggish due to intense price competition. As a result, segment revenue decreased 6.3% compared with the previous fiscal year to ¥8,416 million, and operating profit decreased 21.5% compared with the previous fiscal year to ¥1,145 million.





Liquidity and Financial Condition

Fund Procurement and Liquidity Management The Anritsu Group's funding requirements are mainly for working capital to purchase materials and cover expenses incurred in the manufacturing, sales, and marketing of products; for capital investments; and for research and development expenses. The Group secures sufficient funding to cover these requirements from retained earnings, bank borrowings, and capital market funding. To ensure stability in funding, the Anritsu Group arranged for a commitment line of ¥7.5 billion in March 2017, which is effective through March 2020. Looking forward, while preparing for unforeseen financial risks, both domestic and overseas, in a dramatically changing market environment, the Anritsu Group will swiftly and flexibly meet its capital requirements for working capital, regular repayment of long-term borrowings, and business growth.

As of March 31, 2019, the balance of interest-bearing debt (excluding lease payables) was ¥16,248 million (compared with ¥15,944 million at the end of the previous fiscal year), and the debt-to-equity ratio was 0.19 (compared with 0.20 at the end of the previous fiscal year). And the net debt-to-equity ratio was a negative 0.34 (compared with a negative 0.25 at the end of the previous fiscal year). In addition, the average turnover ratio on the end-of-period balance of inventories to revenue was 5.4 times.

The Company will utilize increased cash flow generated by improvements in ACE (achievement of net operating profit after tax less an adjustment for the cost of capital) and CCC as well as enhanced capital efficiency resulting from measures including an internal group cash management system to make further reductions in interest-bearing debt, improve the debt-to-equity ratio, enhancing shareholders' equity, and fortify its financial structure. At the end of March 2019, Rating and Investment Information, Inc. (R&I) rated Anritsu's short-term debt a-1 and its long-term debt A-. Anritsu will continue working to enhance its financial stability in order to improve its debt rating.

Notes: 1. ACE (Anritsu Capital-cost Evaluation): Net operating profit after tax – Cost of capital (5%)

2. Debt-to-equity ratio: Interest-bearing debt / Equity attributable to owners of

parent 3. Net debt-to-equity ratio: (Interest-bearing debt – Cash and cash equivalents) / Equity attributable to owners of parent

4. CCC: Cash Conversion Cycle

Cash Flow

In the fiscal year ended March 31, 2019, cash and cash equivalents (hereafter, "net cash") increased ¥9,644 million compared with the end of the previous fiscal year, to ¥45,097 million.

Free cash flow, the sum of cash flows from operating activities and cash flows from investing activities, was a positive ¥11,631 million (compared with a positive ¥4,014 million in the previous fiscal year).

Conditions and factors for each category of cash flow for the fiscal year were as follows.

Cash Flows from Operating Activities

Net cash provided by operating activities was ¥12,247 million (in the previous fiscal year, operating activities provided net cash of ¥7,946 million). The cash increase was due to reporting of profit before tax and recording depreciation and amortization expense; on the other hand, the cash decrease was mainly due to an increase in trade and other receivables. Depreciation and amortization expense was ¥4,386 million, an increase of ¥101 million compared with the previous fiscal year.

Management's Discussion and Analysis

• Cash Flows from Investing Activities

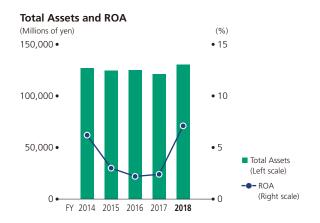
Net cash used in investing activities was ¥616 million (in the previous fiscal year, investing activities used net cash of ¥3,932 million). The cash decrease was mainly due to acquisition of property, plant and equipment, and on the other hand, the cash increase was due to proceeds from sale of other financial assets.

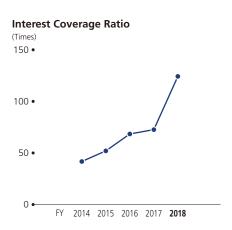
• Cash Flows from Financing Activities

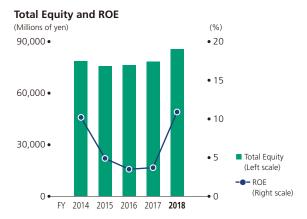
Net cash used in financing activities was ¥2,052 million (in the previous fiscal year, financing activities used net cash of ¥8,201 million). The primary reason was payment of cash dividends totaling ¥2,198 million (in the previous fiscal year, payment of cash dividends was ¥2,059 million).

Assets, Liabilities, and Equity

Assets, liabilities, and equity as of March 31, 2019 were as follows. Assets increased ¥9,277 million compared with the end of the previous fiscal year to ¥130,467 million. This was mainly due to an increase of cash and cash equivalents, as well as trade and other receivables, while property, plant and equipment, as well as other financial assets decreased. Total liabilities increased ¥1,912 million compared with the end of the previous fiscal year to ¥44,789 million. This was mainly due to an increase of employee benefits, while trade and other payables decreased. Equity increased ¥7,364 million compared with the end of the previous fiscal year to ¥85,678 million. This was mainly due to increase of retained earnings. As a result, the equity attributable to owners of parent to total assets ratio was 65.6%, compared with 64.6% at the end of the previous fiscal year.







Business Review

ESG

Capital Expenditures

To achieve sustainable growth and profit increases in the future, the Anritsu Group is making strategic investments, such as new-product development focused on product areas where long-term growth is expected and systems-related investments are aimed at labor saving and streamlining of operations.

In the Test and Measurement business, we invested in new product development in order to handle rapid technological innovation and sales competition and also conducted investments to reduce costs.

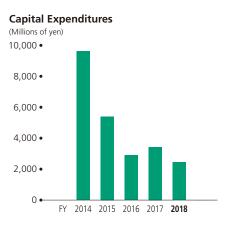
In the Products Quality Assurance business, we primarily invested with the aim of enhancing appropriate global information systems and developing, manufacturing and maintaining processes.

In other business, we made capital investments, mainly in the device business, aimed at increasing production capacity and improving product quality.

The breakdown of investments is shown in the following table. (Figures for tangible fixed assets and intangible assets are on a received basis. Figures exclude development costs of intangible assets. Figures do not include consumption taxes, etc.).

Overview of Capital Expenditures

١	YoY	
FY2018	FY2017	(%)
¥1,591	¥2,724	58.4
505	382	132.4
2,097	3,107	67.5
339	323	104.9
2,436	¥3,430	71.0
	FY2018 ¥1,591 505 2,097 339	¥1,591 ¥2,724 505 382 2,097 3,107 339 323



Research and Development

The Anritsu Group conducts R&D related to the development of "Original & High Level" products and services in its R&D centers in Japan, the Americas, and Europe, with the aim of contributing to the realization of global societies that are "safe, secure, and prosperous."

In the Test and Measurement segment, Anritsu Corporation, Anritsu Company (United States), Azimuth Systems, Inc. (United States), Anritsu Ltd. (United Kingdom), and Anritsu A/S (Denmark) are working together to further realize synergies among their technologies through supplementing and complementing each other's technological strengths.

The Products Quality Assurance segment is conducting R&D within Anritsu Infivis Co., Ltd.

Management's Discussion and Analysis

Accompanying the application of the International Financial Reporting Standards (IFRS), the Anritsu Group capitalized certain of its development investments and presented these amounts among intangible assets. The breakdown of R&D investments during the fiscal year, including those presented in intangible assets, is shown below.

Research and Development

	Millions of yen	% of	Millions of yen	% of	
Year ended March 31	FY2018	revenue	FY2017	revenue	
Test and Measurement	¥ 9,086	13.3	¥ 7,609	14.0	
PQA	2,174	9.4	2,283	10.1	
Others	526	6.3	471	5.2	
Basic Research	220	—	191	_	
Total	¥12,008	12.0	¥10,556	12.3	

Principal results of R&D programs in each business segment are as follows.

Business Segment	Model	Product	Application	Contribution
Measurement	MT8000A	Radio Communication Test Station	With a 5G base station emulation function, a single MT8000A test platform supports both the sub-6 GHz, including band n41, and the millimeter wave bands used by 5G. Combining it with the OTA Chamber enables both millimeter wave band RF measurements and beamforming tests using call connections specified by 3GPP.	 All-in-One Support for RF Measurements and Protocol Tests in Sub-6 GHz and Millimeter Wave Bands Supports mm-wave band RF measure- ments and beam forming tests com- bined use with the RF chamber. Is a Flexible Platform using Modular Architecture Supports Existing LTE Test Environment
	5G NR Mobile Device Test Platform		The ME7834NR is the test platform for 3GPP based Protocol Conformance Tests (PCT) and Carrier Acceptance Testing (CAT) of mobile devices incorporating Multiple Radio Access Technologies (RAT). The ME7834NR supports 5G New Radio (NR) Technology in both Standalone and Non-Standalone mode, in addi- tion to LTE, LTE-Advanced (LTE-A), LTE-A Pro, and W-CDMA.	 All-in-One 5G NR Support for Protocol Conformance Tests and Carrier Acceptance Test Supports 3GPP defined bands from Sub-6GHz to mm-Wave Upgrades your current ME7834 system for 5G
	ME7873NR	New products New Radio RF Conformance Test System	The New Radio RF Conformance Test System ME7873NR is an automated system for 3GPP TS38.521/TS38.533-defined 5G NR RF/RM tests. It supports both planned 5G NR Standalone (SA) and Non-Standalone (NSA) modes, while combination with Anritsu's 5G over-the-air (OTA) chamber (CATR) covers all 5G frequency bands, including not only Sub-6 GHz but also mmWave.	 GCF/PTCRB-approved 5G NR test cases Meets 3GPP standards Is an upgrade from ME7873LA for LTE systems (sub-6 GHz) Covers different regional frequency bands Provides easy sequence creation and editing Emphasizes test system measurement stability
	MS2090A	New products Field Master Pro	Anritsu's Field Master Pro MS2090A real time spectrum analyzer delivers performance never previously available in a compact, handheld instrument. With continuous frequency cover- age from 9 kHz to 54 GHz, the Field Master Pro MS2090A is specifically designed to meet the test challenges of a full range of other wireless technologies in use today, including: 5G, wire- less backhaul, aerospace/defense, satellite sys- tems, and radar.	 9 kHz to 9/14/20/26.5/32/43.5/54 GHz DANL: -164 dBm (with preamp) TOI: +20 dBm (typical) Analysis bandwidth: 100 MHz Amp range: DANL to +30 dBm Phase noise at 1 GHz: -110 dBc/Hz @ 100 kHz offset (typical) Demodulation: 5GNR, RF, and modulation quality plus SSB signal analysis

ESG

Management Objectives and Indicators

To attain its management vision of "continuous growth with sustainable superior profits," the Anritsu Group had prepared its 2020 VISION, which has a time horizon of 10 years, and established a medium-term milestone plan entitled the Mid-term Business Plan GLP2020 (a three-year plan that ended in FY2020), which is based on the 2020 VISION.

In order to implement GLP2020 without fail, the Anritsu Group is working to (1) reliably acquire growth drivers, (2) create a strong profit-generating platform, and (3) build pillars to support the next-generation business.

		Bil	lions of yen
Year ended March 31	FY2017 (Actual)	FY2018 (Actual)	FY2019 (Forecast)
Revenue	86.0	99.7	102.0
Operating profit	4.9	11.2	10.0
Profit	2.9	9.0	7.5
ACE	(1.6)	4.0	2.5
ROE (%)	3.7	10.9	8

Outlook and Management Issues for the Year Ending March 31, 2020

Although the global economy has been on a recovery trend, there is emerging uncertainty regarding factors such as the U.K.'s withdrawal from the EU, increased trade friction between the U.S. and China, and the rise of trade protectionism.

In the field of information and communication, precursory 5G services have been launched in North America and South Korea in December 2018, and 5G smartphones would be launched in 2019. Going forward, preparations for the full-fledged commercialization of 5G are expected to accelerate around the world, including Japan.

In the Test and Measurement segment, while device development demand for the full-fledged commercialization of 5G grew, LTE-Advanced demand will continue to fall. As a result revenue is expected to increase slightly compared with the previous fiscal year. With regard to operating profits, decreased profit is expected due to aggressive investment in strategic R&D to strengthen 5G competitiveness. In the network infrastructure market, in order to acquire the network reshaping market which is expanding due to the explosive increase in demand for data traffic and data centers as a result of the expansion of services, we will reinforce our competitiveness.

For the Products Quality Assurance segment, revenue is expected to increase both in the Japanese and overseas markets. Operating profit is also expected to increase compared with the previous fiscal year.

The Anritsu Group aims to establish a position as a leading company in the 5G development market through the timely provision of solutions that accurately match the commercialization plans of operators in various countries.

Risk Information

1. Inherent Risks in the Anritsu Group's Technology and Marketing Strategies

The Anritsu Group works to deploy its well-developed technological capabilities to promptly provide cutting-edge products and services that offer value to customers. However, the rapid pace of technological innovation in the Anritsu Group's core information and communication markets and the Anritsu Group's ability to deliver products and services in a timely manner to meet the needs and wants of customers are factors that have the potential to exert a material impact on the Anritsu Group's financial condition and operating results.

2. Market Fluctuation Risk

External factors including changes in the economy or market conditions and technological innovation affect the profitability of product lines the Group develops and have the potential to exert a significant material impact on the Anritsu Group's financial condition and operating results.

Because a high percentage of the Test and Measurement segment revenue comes from the telecommunications market, capital investment trends among telecom operators, telecommunications equipment manufacturers and electronic component manufacturers have the potential to exert an effect on business results. Telecom operators make a cost-effective capital investment in order to adopt technologies to handle rapid increases in data traffic, and to build networks that meets the various needs of IoT service and cloud service. Moreover, business results for the mobile communications measuring instrument field, the cornerstone of earnings for the Anritsu Group, are affected by changes in technological innovation in mobile phone services, the number of subscribers, and the replacement ratio for smartphones.

In the Products Quality Assurance business, sales to food manufacturers constitute more than 80% of revenue. Operating results and capital investment of food manufacturers may influence the performance of Products Quality Assurance business potentially.

3. Global Business Development Risks

The Anritsu Group markets its products globally, and conducts business in the Americas, Europe, Asia, and elsewhere. In particular, the overseas sales ratio including both the Test and Measurement business and the Products Quality Assurance business is 68%, and many customers likewise operate on a global scale. As a result, economic trends in countries worldwide, changes in international conditions, compliance with required laws and regulations, and progress in the Anritsu Group's global strategy have a potential to exert a material impact on the Group's financial position and results of operations. In addition, global-scale mergers, acquisitions, and realignments in the telecommunications industry are changing the competitive landscape. Significant changes in capital investment trends that result have the potential to exert a material impact on the Anritsu Group's financial condition and operating results.

4. Foreign Exchange Risk

The Anritsu Group's sales outside Japan account for 68% of consolidated revenue. The Anritsu Group hedges foreign exchange risk using instruments including forward foreign exchange contracts for foreign exchange transactions that occur upon collection of accounts receivable and other events. However, rapid changes in foreign exchange rates have the potential to exert a material impact on the Anritsu Group's financial condition and operating results.

5. Long-Term Inventory Obsolescence Risk

The Anritsu Group works to provide products and services that precisely meet customer needs and wants. However, particularly in the test and measuring instruments market, product lines are subject to rapid change in technology, which can easily result in obsolescence of products and parts, and cause inventory held for long periods to lose its value. These factors have the potential to exert a material impact on the Anritsu Group's financial condition and operating results.

6. Risk Related to Deferred Tax Assets

The Anritsu Group applies deferred tax accounting and recognizes deferred tax assets. Calculation of deferred tax assets is based on projections that include estimates of future taxable profit, and the actual benefit may differ from the projection. If the tax benefits based on the estimate of future taxable profit are judged to be unavailable, these deferred tax assets are written down, which has the potential to exert a material impact on the Anritsu Group's financial condition and operating results.

7. Risk related to Defined-Benefit Pension Plan

The amounts of retirement benefit payments and obligations incurred in connection with employee defined-benefit pension plans of the parent company and certain of its subsidiaries are calculated based on assumptions, including discount rates, made for actuarial calculations. If the discount rates and other assumptions, which were made for the actuarial calculations of the expected amount of obligations under these defined-benefit pension plans undergo change, this has the potential to exert a material impact on the Anritsu Group's financial condition and operating results.

8. Risk of Natural Disasters and Other Unexpected Events

The Anritsu Group operates production and sales activities globally. Consequently, the occurrence of major earthquakes or other natural disasters, fires, wars, acts of terrorism or violence could exert a material impact on the Anritsu Group's financial condition and operating results by disrupting the business activities of the Anritsu Group or its suppliers and customers due to damage to key facilities, or by causing political or economic instability.

Consolidated Statement of Financial Position

March 31, 2018 and 2019

			Thousands of	
		Millions of yen		
	End of FY2017	End of FY2018	End of FY2018	
	as of March 31, 2018	as of March 31, 2019	as of March 31, 2019	
Assets				
Current assets:				
Cash and cash equivalents (Notes 8 and 36)	¥ 35,452	¥ 45,097	\$ 406,279	
Trade and other receivables (Notes 9 and 36)	21,474	25,055	225,721	
Other financial assets (Notes 11 and 36)	1,164	537	4,838	
Inventories (Note 10)	18,236	18,585	167,432	
Income tax receivables	128	343	3,090	
Other assets	3,120	3,375	30,405	
Total current assets	79,576	92,994	837,784	
Non-current assets:				
Property, plant and equipment (Note 12)	25,947	24,221	218,207	
Goodwill and intangible assets (Note 13)	3,993	3,586	32,306	
Investment property (Note 14)	1,463	830	7,477	
Trade and other receivables (Notes 9 and 36)	326	305	2,748	
Other financial assets (Notes 11 and 36)	2,747	1,670	15,045	
Deferred tax assets (Note 16)	7,125	6,814	61,387	
Other assets	9	45	405	
Total non-current assets	41,613	37,473	337,595	
Total assets	121,190	130,467	1,175,378	
Liabilities and Equity				
Liabilities				
Current liabilities:				
Trade and other payables (Notes 17 and 36)	7,998	7,599	68,459	
Bonds and borrowings (Notes 18 and 36)	4,467	5,270	47,477	
Other financial liabilities (Notes 19, 20, and 36)	73	70	631	
Income tax payables	2,352	3,053	27,505	
Employee benefits (Note 21)	5,254	6,829	61,523	
Provisions (Note 22)	323	424	3,820	
Other liabilities (Note 23 and 26)	6,333	7,003	63,090	
Total current liabilities	26,803	30,251	272,532	
Non-current liabilities:				
Trade and other payables (Notes 17 and 36)	500	435	3,919	
Bonds and borrowings (Notes 18 and 36)	11,477	10,978	98,901	
Other financial liabilities (Notes 19, 20, and 36)	153	124	1,117	
Employee benefits (Note 21)	2,247	1,100	9,910	
Provisions (Note 22)	108	111	1,000	
Deferred tax liabilities (Note 16)	185	197	1,775	
Other liabilities (Note 23 and 26)	1,400	1,590	14,324	
Total non-current liabilities	16,073	14,538	130,973	
Total liabilities	42,876	44,789	403,505	
Equity:				
Common stock (Note 24)	19,064	19,113	172,189	
Additional paid-in capital (Note 24)	28,137	28,207	254,117	
Retained earnings (Note 24)	26,254	33,442	301,279	
Treasury stock (Note 24)	(987)	(1,133)	(10,207)	
Other components of equity (Note 24)	5,761	5,930	53,423	
Total equity attributable to owners of parent	78,230	85,560	770,811	
Non-controlling interests	83	117	1,054	
Total equity	78,313	85,678	771,874	
Total liabilities and equity	¥121,190	¥130,467	\$1,175,378	

Consolidated Statement of Profit or Loss and Other Comprehensive Income

		Millions of yen		
	End of FY2017	End of FY2018	U.S. dollars* End of FY2018	
	as of March 31, 2018	as of March 31, 2019	as of March 31, 2019	
Continuing operations	Water 51, 2010		March 91, 2019	
Revenue (Notes 6 and 26)	¥85,967	¥99,659	\$897,829	
Cost of sales (Note 29)	44,023	48,807	439,703	
Gross profit	41,943	50,852	458,126	
Other revenue and expenses		,	,	
Selling, general and administrative expenses (Notes 27 and 29)	26,563	27,944	251,748	
Research and development expense (Notes 28 and 29)	10,156	11,715	105,541	
Other income (Note 30)	224	428	3,856	
Other expenses (Note 30)	535	374	3,369	
Operating profit (loss) (Note 6)	4,912	11,246	101,315	
Finance income (Note 31)	332	387	3,486	
Finance costs (Note 31)	642	271	2,441	
Profit (loss) before tax	4,602	11,362	102,360	
Income tax expense (Note 16)	1,703	2,371	21,360	
Profit (loss) from continuing operations	2,898	8,991	81,000	
Profit (loss)	2,898	8,991	81,000	
Other comprehensive income				
Items that will not be reclassified to profit or loss				
Change of financial assets measured at fair value (Note 32)	181	69	622	
Remeasurements of defined benefit plans (Note 32)	988	96	865	
Total	1,169	165	1,486	
Items that may be reclassified subsequently to profit or loss				
Exchange differences on translation (Note 32)	(213)	225	2,027	
Total	(213)	225	2,027	
Total of other comprehensive income	955	390	3,514	
Comprehensive income (loss)	¥ 3,854	¥ 9,381	\$ 84,514	
Profit (loss), attributable to:				
Owners of parent	¥ 2,880	¥ 8,956	\$ 80,685	
Non-controlling interests	18	34	306	
Total	¥ 2,898	¥ 8,991	\$ 81,000	
Comprehensive income (loss) attributable to:				
Owners of parent	¥ 3,836	¥ 9,346	\$ 84,198	
Non-controlling interests	18	34	306	
Total	¥ 3,854	¥ 9,381	\$ 84,514	
		Yen	U.S. dollars*	
Earnings per share				
Basic earnings per share (Note 33)	¥20.97	¥65.20	\$0.59	
Diluted earnings per share (Note 33)	20.97	65.16	0.59	

Consolidated Statement of Changes in Equity

Years ended March 31, 2018 and 2019

	FY2017 (From	April 1, 2017 to	March 31, 20	18)				Millions of yen
		Additional			Other	Total equity attributable	Non-	
	Common stock	paid-in capital	Retained earnings	Treasury stock	components of equity	to owners of parent	controlling interests	Total equity
Balance at April 1, 2017	¥19,052	¥28,169	¥24,394	¥(1,012)	¥5,794	¥76,398	¥87	¥76,485
Profit (loss)	_	_	2,880	_	_	2,880	18	2,898
Other comprehensive income (Note 32)	_	_	988	_	(32)	955	_	955
Total comprehensive income (loss)	_	_	3,868		(32)	3,836	18	3,854
Share-based payments (Note 35)	11	(32)	51	25		56	—	56
Dividends paid (Note 25)	_	_	(2,059)	_	_	(2,059)	_	(2,059)
Purchase of treasury stock (Note 24)	_	_		(0)		(0)	_	(0)
Disposal of treasury stock (Note 24)	_	0		0		0	_	0
Dividends to non-controlling interests	_	_		_		_	(0)	(0)
Changes in ownership interests in subsidiaries that result in a loss of control	_	_	_	_	_	_	(21)	(21)
Total transactions with owners and other transactions	11	(32)	(2,008)	25	_	(2,003)	(22)	(2,026)
Balance at March 31, 2018	¥19,064	¥28,137	¥26,254	¥ (987)	¥5,761	¥78,230	¥83	¥78,313

	FY2018 (From	April 1, 2018	to March 31, 2	2019)				Millions of yen
Balance at April 1, 2018	¥19,064	¥28,137	¥26,254	¥ (987)	¥5,761	¥78,230	¥ 83	¥78,313
Cumulative effect by change in accounting policy (Note 2)	_	_	183	_	_	183	_	183
Balance at April 1, 2018 after change in accounting policy	19,064	28,137	26,438	(987)	5,761	78,414	83	78,497
Profit (loss)	_	_	8,956	_	_	8,956	34	8,991
Other comprehensive income (Note 32)	_	_	96	_	294	390	_	390
Total comprehensive income (loss)	_	_	9,052	_	294	9,346	34	9,381
Share-based payments (Note 35)	49	69	24	23	_	166	_	166
Dividends paid (Note 25)	—	—	(2,198)	—	—	(2,198)	—	(2,198)
Purchase of treasury stock (Note 24)	—	—	_	(168)	_	(168)	—	(168)
Dividends to non-controlling interests	_	_	_	_	_	_	(0)	(0)
Transfer from "other components of equity" to retained earnings	_	_	125	_	(125)	_	_	_
Total transactions with owners and other transactions	49	69	(2,047)	(145)	(125)	(2,200)	(0)	(2,201)
Balance at March 31, 2019	¥19,113	¥28,207	¥33,442	¥(1,133)	¥5,930	¥85,560	¥117	¥85,678

	FY2018 (From	n April 1, 2018	3 to March 31,	2019)			Thousands	of U.S. dollars*
Balance at April 1, 2018	\$171,748	\$253,486	\$236,523	\$ (8,892)	\$51,901	\$704,775	\$ 748	\$705,523
Cumulative effect by change								
in accounting policy (Note 2)	—		1,649			1,649	_	1,649
Balance at April 1, 2018 after								
change in accounting policy	171,748	253,486	238,180	(8,892)	51,901	706,432	748	707,180
Profit (loss)	—	—	80,685	—		80,685	306	81,000
Other comprehensive income								
(Note 32)	—	—	865	—	2,649	3,514	—	3,514
Total comprehensive income (loss)	—	—	81,550	—	2,649	84,198	306	84,514
Share-based payments (Note 35)	441	622	216	207	_	1,495	_	1,495
Dividends paid (Note 25)	—	—	(19,802)	—	—	(19,802)	—	(19,802)
Purchase of treasury stock (Note 24)	—	_	—	(1,514)		(1,514)	_	(1,514)
Dividends to non-controlling interests	_	_	_	—	_	—	(1)	(1)
Transfer from "other components								
of equity" to retained earnings	—	_	1,126	—	(1,126)	_	—	
Total transactions with owners and								
other transactions	441	622	(18,441)	(1,306)	(1,126)	(19,820)	(1)	(19,829)
Balance at March 31, 2019	\$172,189	\$254,117	\$301,279	\$(10,207)	\$53,423	\$770,811	\$1,054	\$771,874

* The U.S. dollar amounts in this report represent translations of Japanese yen, for convenience only, at the rate of ¥111.00 to U.S. \$1.00, the approximate exchange rate on March 31, 2019. Note: Details of Common stock, Additional paid-in capital, Retained earnings, Treasury stock and Other components of equity are described in Note 24, "Total Equity and Other Capital Items."

Consolidated Statement of Cash Flows

March 31, 2018 and 2019

		Millions of yen	Thousands of U.S. dollars*
	FY2017 (12 months) From April 1, 2017 to March 31, 2018	FY2018 (12 months) From April 1, 2018 to March 31, 2019	FY2018 (12 months) From April 1, 2018 to March 31, 2019
Cash flows from (used in) operating activities			
Profit (loss) before tax	¥ 4,602	¥11,362	\$102,360
Depreciation and amortization expense	4,285	4,386	39,514
Interest and dividends income	(238)	(335)	(3,018)
Interest expenses	128	103	928
Loss (gain) on disposal of property, plant and equipment	9	(241)	(2,171)
Decrease (increase) in trade and other receivables	(11)	(3,395)	(30,586)
Decrease (increase) in inventories	(1,973)	(64)	(577)
Increase (decrease) in trade and other payables	882	(452)	(4,072)
Increase (decrease) in employee benefits	376	536	4,829
Other, net	(47)	1,761	15,865
Subtotal	8,014	13,661	123,072
Interest received	179	272	2,450
Dividends received	58	62	559
Interest paid	(109)	(98)	(883)
Income taxes paid	(484)	(1,960)	(17,658)
Income taxes refund	287	309	2,784
Net cash flows from (used in) operating activities	7,946	12,247	110,333
Cash flows from (used in) investing activities (Note 34)			
Payments into time deposits	(1,215)	(545)	(4,910)
Proceeds from withdrawal of time deposits	1,200	1,135	10,225
Purchase of property, plant and equipment	(2,444)	(2,114)	(19,045)
Proceeds from sale of property, plant and equipment	2	714	6,432
Purchase of other financial assets	(2)	(3)	(27)
Proceeds from sale of other financial assets	0	1,177	10,604
Other, net	(1,473)	(980)	(8,829)
Net cash flows from (used in) investing activities	(3,932)	(616)	(5,550)
Cash flows from (used in) financing activities (Note 34)			
Net increase (decrease) in short-term borrowings	(100)	300	2,703
Redemption of bonds	(6,000)	—	—
Dividends paid	(2,059)	(2,198)	(19,802)
Other, net	(42)	(154)	(1,387)
Net cash flows from (used in) financing activities	(8,201)	(2,052)	(18,486)
Effect of exchange rate change on cash and cash equivalents	(41)	65	586
Net increase (decrease) in cash and cash equivalents	(4,229)	9,644	86,883
Cash and cash equivalents at beginning of period	39,682	35,452	319,387
Cash and cash equivalents at end of period (Note 8)	¥35,452	¥45,097	\$406,279

Glossary

Term	Description
3GPP (3rd Generation	A project for developing third-generation (3G) mobile phone system standards that is currently developing interna-
Partnership Project)	tional standards for LTE, LTE-Advanced, and next-generation 5G.
5G New RAT (5G New Radio Access Technology)	New wireless communications technology for realizing 5G, the next-generation mobile phone system.
AOC (Active Optical Cable)	Cable that combines optical fiber and an electrical signal connector with an embedded optical-electric converter.
Connectivity	A general term signifying connections between and among mobile devices, etc. and other equipment and devices. This term is used to distinguish such modes as Wi-Fi, Bluetooth, NFC (Near Field Communication), and other com- munications modes, from cellular communications. Recently, connectivity has been extended to include automo- biles, digital cameras, home appliances, game devices, and healthcare devices.
CPRI (Common Public Radio Interface)	The publicly available specification for the key internal interface of radio base stations between the Radio Equipment Control (REC) and the Radio Equipment (RE). CPRI is the name of the industry cooperation defining the specification.
C-RAN (Cloud Radio Access Network)	C-RAN is one of the radio access network architectures. Each base station is equipped only with a Remote Radio Head. Base-Band Units for many cells are centralized as "Central Station" and it processes signals.
eCPRI/RoE	eCPRI refers to CPRI specifications from CPRI Corporation (the Industry Initiative for a Common Public Radio Interface). RoE (Radio over Ethernet) is a mobile front haul specification currently being studied by the Institute of Electrical and Electronic Engineers (IEEE). Both are focused on the Ethernet accommodation of radio signals.
Ethernet	World's most-widespread LAN (Local Area Network) standard.
IoT (Internet of Things)	IoT will not only allow computers and other communications devices to interact but also will give communications functions to manufacturing equipment in factories, appliances, and virtually all other things in the world around us. This will give these "things" interactive communications functions when connected with the Internet and will facilitate automatic control and remote measurement.
LTE (Long-Term Evolution)	High-speed mobile service that enables data communication at 5 to 10 times the speed of 3G mobile phone and telecommunications services.
LTE-Advanced	Fourth-generation (4G) mobile communications standard approved by the International Telecommunication Union (ITU). The goal is to run faster than LTE, which is becoming popular globally, using new technology such as carrier aggregation. The 3rd Generation Partnership Project (3GPP), which aims for greater functionality via high speeds, is currently setting the international standard.
MIMO (Multiple-Input and Multiple-Output)	A wireless communications technology that uses multiple antennas at the transmitter and receiver to transmit and receive data at the same frequency axis. Capable of increasing communications speeds, a key technology of LTE Advanced.
NB-IoT (Narrow Band-IoT)	IoT communications system that uses mobile phone networks and being standardized by 3GPP.
NFV (Network Functions Virtualization)	NFV offers a new way to design, deploy, and manage networking services by decoupling.
NSA-NR/SA-NR (Non- Standalone New Radio / Standalone New Radio)	5G standardization specification being developed by 3GPP. NSA-NR: Operating format through interworking of existing LTE and 5G. SA-NR: Operating format with 5G on a standalone basis.
OSS (Operation Support System)	Systems necessary for operating the businesses of telecommunications operators that offer mobile phone and other communications services
OTA (Over The Air)	Methods for testing wireless systems without the use of radio frequency (RF) cables
OTN (Optical Transport Network)	Transfer technology compatible with WDM transmission networks that houses various client signals like SHD and Ethernet and transmits data with a high degree of reliability.
PAM4: Pulse Amplitude Modulation 4)	A method to improve transmission capacity through four value amplitude modulation.
PCI-E (Peripheral Component Interconnect Express)	PCI is an expansion bus interface protocol used to insert an expansion card into a computer. PCI-E is a higher order protocol of PCI with a data rate up to 30 times faster than PCI.
Radio Frequency (RF) Measurement	Measurement of frequencies (among electromagnetic and electrical signals) that can use wireless signal trans- mission
SDH (Synchronous Digital Hierarchy)	International standards for synchronous digital hierarchy multiplex transmitter and demultilplexing method.
SDN (Software-Defined Network)	SDN is a way to manage networks that separates the control plane from the forwarding plane. SDN is a comple- mentary approach to network functions virtualization (NFV) for network management. While they both manage networks, both rely on different methods.
WDM (Wavelength Division Multiplexing)	Optical communications technology called Wavelength Division Multiplexing for large capacity signals.
Small Cells	A type of station for mobile communications, used typically to supplement the coverage of regular ground stations. Small cell stations have lower output power and are used to cover smaller areas. Small cells supplement macro cells with high output power, and are used to provide coverage to areas such as mountainous regions and buildings that macro cell signals cannot reach. Installations include the interiors of buildings that signals cannot penetrate.
Beam Forming	Technology that uses antennas that have multiple elements for controlling dynamically the strength of waves in certain locations.
Mobile edge computing	Used to reduce delay by bringing previously distant (cloud) application servers closer to the edge of the mobile network and end user.

Investor Information (As of March 31, 2019)

Head Office:	ANRITSU CORPORATION 5-1-1 Onna, Atsugi-shi, Kanagawa 243-8555, Japan Tel: +81-46-223-1111 URL: https://www.anritsu.com
Established:	March 1931
Paid-in Capital:	¥19.1 billion
Number of Employees:	3,778 (Consolidated) 836 (Stand alone)
Stock Listing:	Tokyo (Ticker Symbol No: 6754)
Transfer Agent:	Sumitomo Mitsui Trust Bank, Limited 1-4-1, Marunouchi, Chiyoda-ku, Tokyo 100-8233, Japan
Number of	
Shareholders:	39,112
Rating:	Rating and Investment Information, Inc. Long-Term: A- Short-Term: a-1
Authorized Shares:	400,000,000
Issued Shares:	138,206,794

Major Subsidiaries

Japan	Principal Businesses
Anritsu Infivis Co., Ltd.	R&D, manufacture, sales, repair, and maintenance of PQA equipment
Tohoku Anritsu Co., Ltd.	Manufacture of Test & Measurement instru- ments and information and communications equipment
Anritsu Customer Support Co., Ltd.	Calibration, repair, and maintenance of Test & Measurement instruments
Anritsu Engineering Co., Ltd.	R&D of software
Anritsu Networks Co., Ltd.	R&D, sales, and maintenance of information and communications equipment
Anritsu Devices Co., Ltd.	R&D, manufacture, and sales of optical devices
Anritsu Kousan Co., Ltd.	Management of facilities, welfare services, and production of catalogs and other materials
Anritsu Real Estate Co., Ltd.	Real estate leasing
Anritsu Pro Associe Co., Ltd.	Operation of shared services center
AT Techmac Co., Ltd.	Manufacture and sales of processed products and unit assembly articles

Americas	Principal Businesses
Anritsu U.S. Holding, Inc. (U.S.A.)	Holding company for American subsidiaries
Anritsu Americas Sales Company (U.S.A.)	Sales and maintenance of measuring and other instruments
Anritsu Company (U.S.A.)	R&D, manufacture, sales and maintenance of measuring and other instruments
Azimuth Systems, Inc. (U.S.A.)	R&D, manufacture, and maintenance of measuring and other instruments
Anritsu Electronics, Ltd. (Canada)	Sales and maintenance of measuring and other instruments
Anritsu Eletrônica Ltda. (Brazil)	Sales and maintenance of measuring and other instruments
Anritsu Company S.A. de C.V. (Mexico)	Sales and maintenance of measuring and other instruments
Anritsu Infivis Inc. (U.S.A.)	Sales and maintenance of PQA equipment

Breakdown of Shareholders:

Foreign Investors 33.9%	Financia Institution 38.7%	s
Oti	Securities Companies 4.2%	s
	Othe Corporations	S

Major Shareholders		1.9%
Shareholder Name	Number of Shares (in Thousands)	Percentage of Total Shares Issued
Japan Trustee Services Bank, Ltd. (Trust Account)	20,574	14.96
The Master Trust Bank of Japan, Ltd. (Trust Account)	11,463	8.33
BBH FOR MATTHEWS ASIA DIVIDEND FUND	8,806	6.40
J.P. MORGAN BANK LUXEMBOURG S.A. 1300000	3,338	2.43
SSBTC CLIENT OMNIBUS ACCOUNT	2,846	2.07
Japan Trustee Services Bank, Ltd. (Trust Account 5)	2,528	1.84
Sumitomo Life Insurance Company	2,314	1.68
Trust & Custody Services Bank, Ltd. (Securities Investment Trust Account)	2,128	1.55
JP MORGAN CHASE BANK 385151	2,094	1.52
Japan Trustee Services Bank, Ltd. Sumitomo Mitsui Trust Bank, Limited. Retirement Benefit Trust Account	2,000	1.45

Note: The shareholding ratio is calculated by excluding the number of treasury stock (646,335 shares).

EMEA	Principal Businesses
Anritsu EMEA Ltd. (U.K.)	Sales and maintenance of measuring and other instruments
Anritsu Ltd. (U.K.)	R&D and manufacture of measuring and other instruments
Anritsu GmbH (Germany)	Sales and maintenance of measuring and other instruments
Anritsu S.A. (France)	Sales and maintenance of measuring and other instruments
Anritsu S.r.l. (Italy)	Sales and maintenance of measuring and other instruments
Anritsu AB (Sweden)	Sales and maintenance of measuring and other instruments
Anritsu A/S (Denmark)	R&D, manufacture, sales, and maintenance of T&M instruments
Anritsu Solutions S.r.l. (Italy)	R&D of measuring and other instruments
Anritsu Solutions S.R.L. (Romania)	R&D of measuring and other instruments
Anritsu Solutions SK, s.r.o. (Slovakia)	R&D of measuring and other instruments
Anritsu Infivis Ltd. (U.K.)	Sales and maintenance of PQA equipment

Asia & Others	Principal Businesses
Anritsu Company Ltd. (Hong Kong)	Sales and maintenance of measuring and other instruments
Anritsu Electronics (Shanghai) Co., Ltd. (China)	Maintenance of measuring and other instru- ments
Anritsu (China) Co., Ltd. (China)	Sales and maintenance of measuring and other instruments
Anritsu Company, Inc. (Taiwan)	Sales and maintenance of measuring and other instruments
Anritsu Corporation, Ltd. (Korea)	Sales and maintenance of measuring and other instruments
Anritsu Pte. Ltd. (Singapore)	Sales and maintenance of measuring and other instruments
Anritsu India Private Ltd. (India)	Sales and maintenance of measuring and other instruments
Anritsu Pty. Ltd. (Australia)	Sales and maintenance of measuring and other instruments
Anritsu Philippines, Inc. (Philippines)	R&D of measuring and other instruments
Anritsu Industrial Solutions (Shanghai) Co., Ltd. (China)	Sales and maintenance of PQA equipment
Anritsu Industrial Systems (Shanghai) Co., Ltd. (China)	Manufacture of PQA equipment
Anritsu Infivis (THAILAND) Co., Ltd. (Thailand)	Manufacture and maintenance of PQA equip- ment