

About This Report

Anritsu marked the 120th anniversary in 2015 since its founding, and is already moving forward into a new era. Over the 125 years since the launching of its business, Anritsu's strengths have made it possible for the Company to make strong contributions to the development of the IT field, including in wired and wireless communications devices and related measuring instrument. **"Sincerity, Harmony, and Enthusiasm"** and **"Original & High Level"** are two philosophies that have become part of Anritsu's DNA over the years, and these two ideas form the source of the Company's strengths.

This report has been prepared to help our stakeholders better understand these two strands of DNA as well as their role in forming our medium- to long-term growth strategy. In line with this goal, this report presents information on financial factors, including financial performance and corporate strategy, as well as non-financial factors, such as information on environmental and social matters, in an integrated fashion.

We remain committed to managing Anritsu so that our main business activities will continue to contribute to the creation of a safe, secure, and prosperous global society.

1. For information on facts and other information that have a material impact on the Anritsu organization's capabilities for creating corporate value in the short, medium, and long terms, please refer to the Business Review section of this report (beginning on page 16) or our website: <https://www.anritsu.com/ir>.
2. In preparing this report, we have made reference to the Global Reporting Initiative (GRI) standard and international reporting frameworks, including those provided by the International Integrated Reporting Council (IIRC).

Notes regarding use of forecasts and other forward-looking information

The business forecasts mentioned above are based on recent information and reasonable judgments made with available information. The reader should be aware that these projections are not promises, and actual results may be materially different from these projections due to known or unknown risks, changes related to uncertainties, and other factors.

Supporter of the UN Global Compact

In March 2006, Anritsu declared its support of the 10 principles of the UN Global Compact (UNGC), which are grouped into four categories: Human Rights, Labor, Environment, and Anti-Corruption. The Anritsu Group as a whole promotes these principles alongside its sustainability-related activities.

WE SUPPORT



Communication Tools

Integrated Report

The Integrated Report issued every year includes top message, corporate value creation, business review, ESG etc.



Sustainability Report

Environmental, economic, and social efforts included in the CSR report since 2005 is being incorporated into the Sustainability Report from 2018.



Securities Report/Quarterly Financial Report

These reports provide information on financial performance for the fiscal year at Anritsu on a quarterly and annual basis.

Business Report

The Business Report provides a basic summary of business activities, highlights, and other information for the fiscal year on an interim and full-year basis.

Financial Information

Financial information includes financial results, presentation materials, and presentation of Q&A summaries.

Information for the General Meeting of Shareholders

This information includes notices of the general meeting of shareholders, reports of resolutions adopted, and presentation materials for shareholders.

Communication tools are provided on Anritsu's website at [Home > About Anritsu > Investor Relations > IR Library](#).

<https://www.anritsu.com/ir>



Contents

Anritsu Way

- 1 Anritsu Way/Brand Statement

Top Message

- 2 Group CEO Message
- 6 CFO Message

Corporate Value Creation

- 9 Business Summary
- 10 Anritsu Value History
- 12 Anritsu's Value Creation Model
- 14 Sustainability Management

Business Review

- 16 Financial & Non-Financial Highlights
- 18 Risks and Opportunities
- 20 Mid-Term Business Plan
- 22 CTO Message
- 26 Test and Measurement Business
- 30 PQA Business

ESG

- 34 Corporate Governance
- 38 Three-Way Discussion: President and Outside Directors of Anritsu
- 40 Directors and Executive Officers
- 42 ESG Highlights

Fact Sheet

- 44 11-Year Summary of Selected Financial/ Non-Financial Data
- 46 Management's Discussion and Analysis
- 58 Consolidated Statement of Financial Position
- 59 Consolidated Statement of Profit or Loss and Other Comprehensive Income
- 60 Consolidated Statement of Changes in Equity
- 61 Consolidated Statement of Cash Flows
- 62 Glossary
- 63 Investor Information

Anritsu Way

The identity that typifies Anritsu Corporation, and which the Company has dedicatedly fostered since its foundation, is compressed in two phrases in its Corporate Philosophy: “Sincerity, Harmony, and Enthusiasm” and “Original & High Level.”

Corporate Philosophy

Company Philosophy

Contribute to the development of a safe, secure, and prosperous global society by offering “Original & High Level” products and services with “Sincerity, Harmony, and Enthusiasm”

Company Vision

Achieve “continuous growth with sustainable superior profits” through innovation, using all knowledge of all parties and contribute to the sustainability of society

Company Policy

1. Make energetic organization synthesizing the knowledge of all employees
2. Capture growth drivers through innovation
3. Be a leader in the global market
4. Contribute to the creation of a society that is friendly to people and the Earth as a good corporate citizen

“Sincerity, Harmony, and Enthusiasm”

can be defined as the management philosophy that shows our mindset and values, including the attitude, thoughts, and preparedness the Company has in conducting business

Sincerity: Reliability to meet the expectations of customers and all stakeholders

Harmony: Adaptability to respond promptly to changes in the business environment and society’s demands by using all knowledge of all parties from inside and outside the Company

Enthusiasm: Innovativeness to provide new value by polishing up cutting-edge technologies such as 5G and IoT

“Original & High Level”

exists in the spirit of enterprise that extends from the upstream to the downstream of Anritsu’s corporate activities

(1) The superior social and customer value provided by our products and services

(2) The corporate culture, management system, and work procedural methods that give rise to those kinds of deliverables



Brand Statement envision : ensure

To provide a more specific image to the ideas of “Sincerity, Harmony, and Enthusiasm” and “Original & High Level” that are key to what makes Anritsu unique, we have created the clear, concise, and globally universal phrase “envision: ensure” as our brand statement.

We believe this brand statement effectively encapsulates Anritsu’s message “to share our dream with our customers and create a vision that, through innovation, leads to tangible results that exceed customer expectations.”

Society is currently confronted with a wide variety of sustainability-related issues, including those related to the development of social infrastructure, including next-generation information and communications networks, as symbolized by 5G and IoT, as well as issues related to ensuring food safety and security, and realizing greater efficiency in the distribution of food.

Anritsu has contributed to technological innovation and society by providing products that meet the needs of customers, including TV broadcasting equipment, Japan’s first radio broadcast receiver and the world’s first practical wireless telephone. Inheriting this pioneer spirit, we will continue to contribute to the realization of a safe, secure, and prosperous global society by promoting sustainability management and contributing to the resolution of social issues, including those outlined in the Sustainable Development Goals (SDGs).

Sustainability Policy

The Anritsu Group believes our business should increase our long-term value through contributions to the sustainability of global society with “sincerity, harmony, and enthusiasm.”

1. We will contribute to building a safe, secure, and comfortable society through our business activities, based on our long-term vision
2. We will maintain harmony with the global socio-economy and society through ethical company activities
3. We will contribute to the preservation of the global environment by promoting environmental management for the coexistence of people and nature
4. We will build strong partnerships by promoting communication with all stakeholders