Continuous Growth with Sustainable Superior Profits

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TSE cord: 6754 https://www.anritsu.com





Cautionary Statement

All information contained in this release which pertains to the current plans, estimates, strategies and beliefs of Anritsu Corporation (hereafter "Anritsu") that is not historical fact shall be considered forward-looking statements of future business results or other forward-looking projections pertinent to the business of Anritsu. Implicit in reliance on these and all future projections is the unavoidable risk, caused by the existence of uncertainties about future events, that any and all suggested projections may not, come to pass. Forward-looking statements include but are not limited to those using words such as "believe", "expect", "plans", "strategy", "prospects", "forecast", "estimate", "project", "anticipate", "may" or "might" and words of similar meaning in connection with a discussion of future operations or financial performance.

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Agenda

- I. Mid term Business Plan GLP2020 and Business Strategy
 - 1. Basic Policy of Management Strategy
 - 2. Outline of our business segments
 - 3. Basic Policy of medium and long term business strategy
 - 4. Set out for Beyond2020
- II. T&M business segment
- **Ⅲ. PQA Business segment**
- **IV. Shareholder Return Policy**
- V. Financial Results for the 2nd quarter of the Fiscal Year ending March 31, 2021

Appendix

I. Mid term Business Plan GLP2020 and Business Strategy

I -1. Basic Policy of Management Strategy

Prosecute the policy "Continuous profitable growth"

Make our best to accomplish 2020VISION/ GLP2020



2020 **VISION**

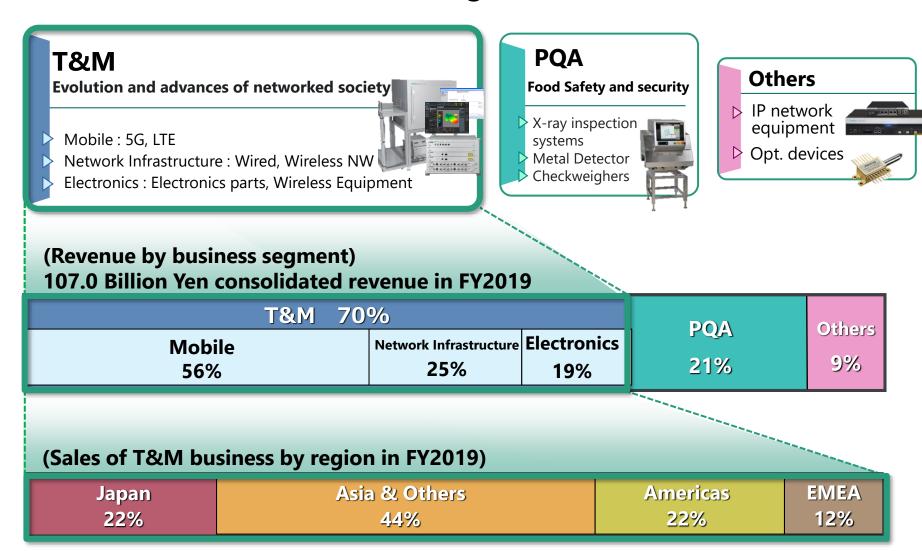
To be a global market leader

- Creating the value that only Anritsu can deliver
- Building a world-class, robust income structure

To create new business through emerging business

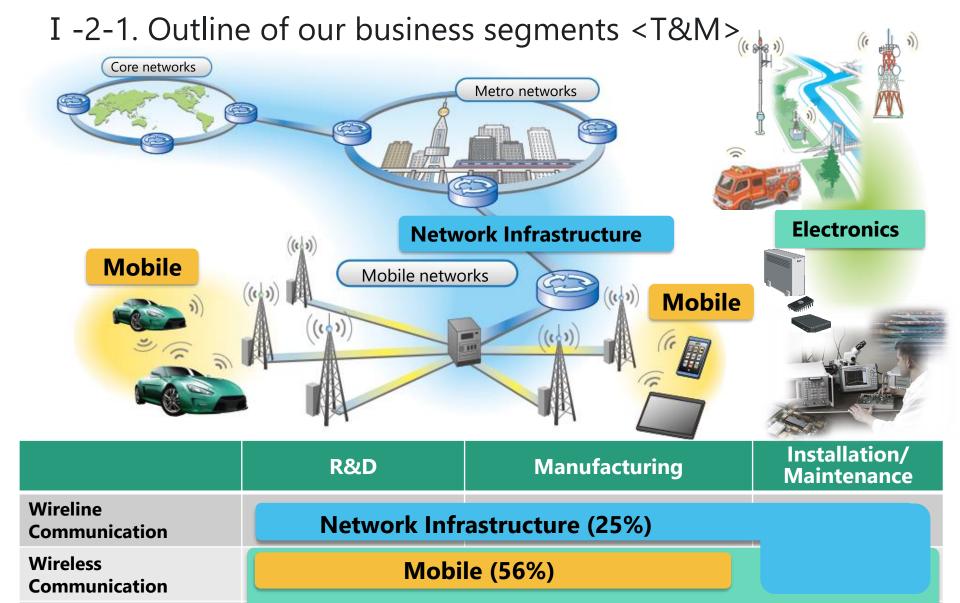
Driving innovation in new business areas

I -2. Outline of our business segments



T&M: Test & Measurement PQA: Products Quality Assurance







General Purpose

Electronics (19%)*

*Electronics components etc.

I -3. Basic Policy of medium and long term business strategy

Capture growth drivers without fail, and realize "continuous profitable growth"

	Market average annual growth rate (estimated by Anritsu)	Vision∕growth driver	Medium & long Sales growth rate	–term guideline Operating margin
T&M	3-5%	Become a leading company supporting 5G/IoT society (1) 5G, LTE-Advanced (2) IoT/Automotive, Connectivity (3) IP Data traffic/Cloud Services	≧7%	≧20%
PQA	3-5%	Become a world-class partner in quality assurance solution Expansion from contaminant inspection into the quality assurance market	≧7%	≧12%
Consolidated	_	_	_	≧18%
ROE	_	_	≧1	5%

I -3-1. GLP2020: Revenue and Op. profit Plan (1/2)

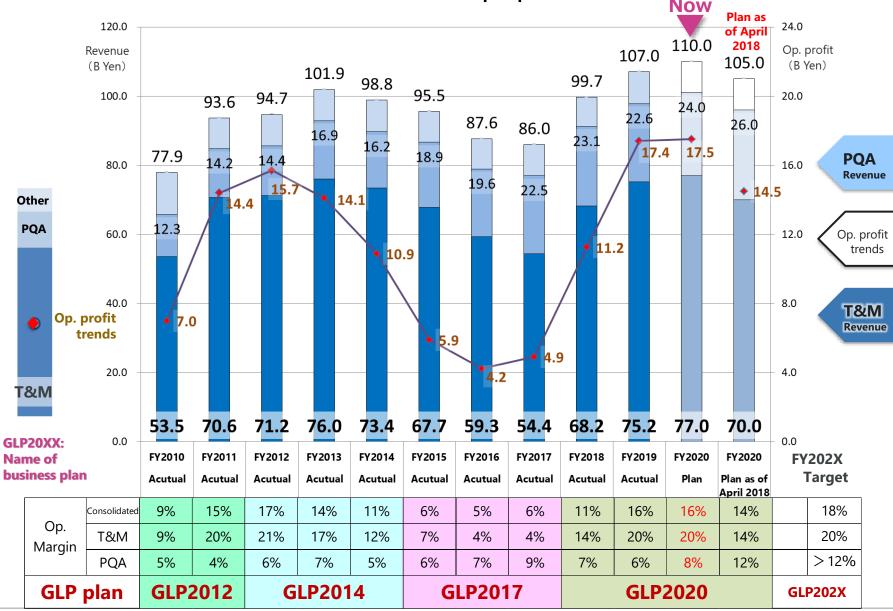
GLP2020

Indicators		FY2018(Act)	FY2019(Act)	FY2020 _(Plan)	FY2020*
Revenue		99.7 B Yen	107.0 B Yen 110.0 B Yen		105.0 B Yen
OP. profit		11.2 B Yen	17.4 B Yen	17.5 B Yen	14.5 B Yen
Op.	margin	11 %	16 %	16 %	14 %
Profit		9.0 B Yen	13.4 B Yen	13.5 B Yen	11.0 B Yen
ROE		11 %	15 %	14 %	12 %
	Revenue	68.2 B Yen	75.2 B Yen	77.0 B Yen	70.0 B Yen
T&M	Op. profit	9.4 B Yen	15.1 B Yen	15.5 B Yen	10.0 B Yen
	Op. margin	14 %	20 %	20 %	14 %
	Revenue	23.1 B Yen	22.6 B Yen	24.0 B Yen	26.0 B Yen
PQA	Op. profit	1.6 B Yen	1.3 B Yen	1.8 B Yen	3.0 B Yen
	Op. margin	7 %	6 %	8 %	12 %

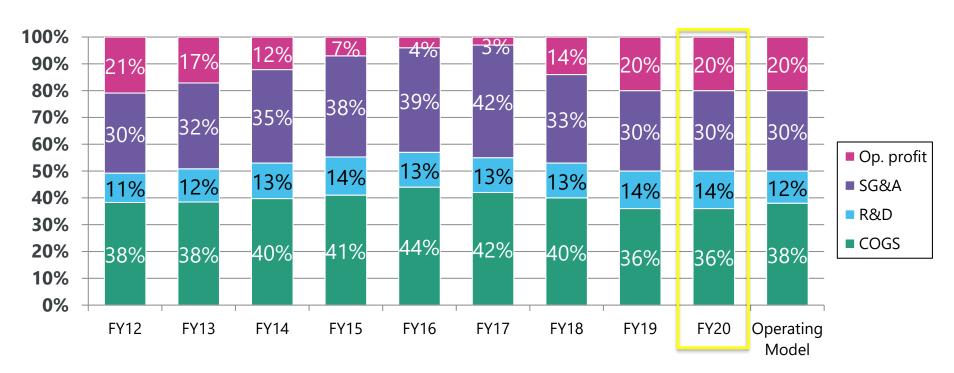
*Plan as of April 2018
(Note) Exchange rate for GLP2020: 1USD=105Yen, 1Euro=125Yen)



I -3-2. GLP2020: Revenue and Op. profit Plan (2/2)



I -3-3. T&M: Profit structure improvement targets



Cost structure improvement measures

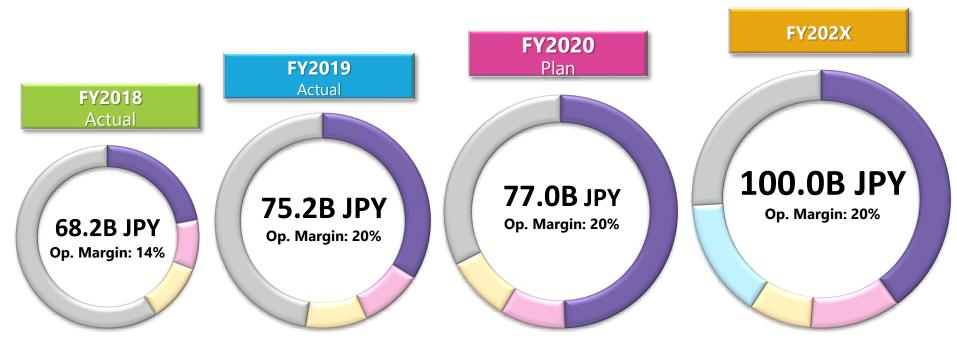
- Introduction of high value added solutions (professional services, software)
- Thorough enforcement of development ROI & ROIC management (*1)
- SG&A expenses: Organizational structure and optimal allocation of human resources in response to changes in customer trends

*1:KPI target index for R&D investments is an R&D ROI(gross profit / R&D investment value) of 4.0times or higher.



I -3-4. GLP2020 Progress Status in T&M Business



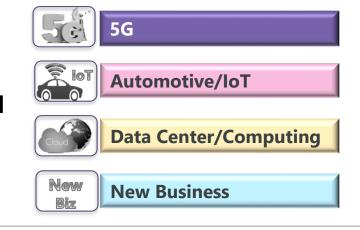


FY2020 Initiatives

Capture growth opportunities by focusing on boosting competitiveness in 5G business

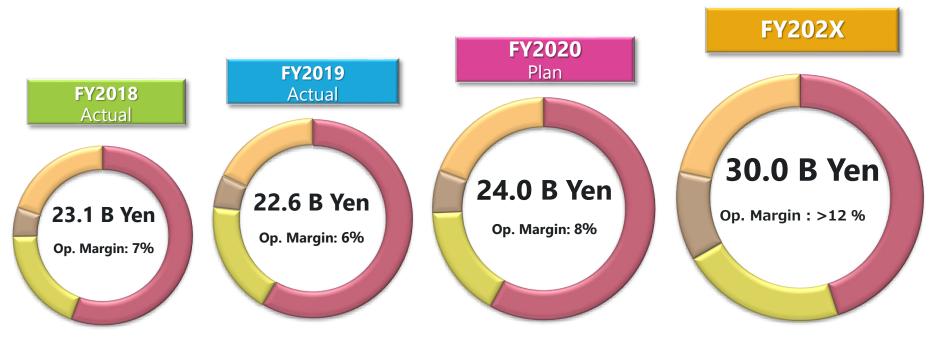
- Enhance global development framework and customer support system
- Promote conformance test system business

(Note) Anritsu group announced the FY2020 Forecast on April 27th, 2020.



I -3-5. GLP2020 Progress Status in PQA Business





FY2020 Initiatives

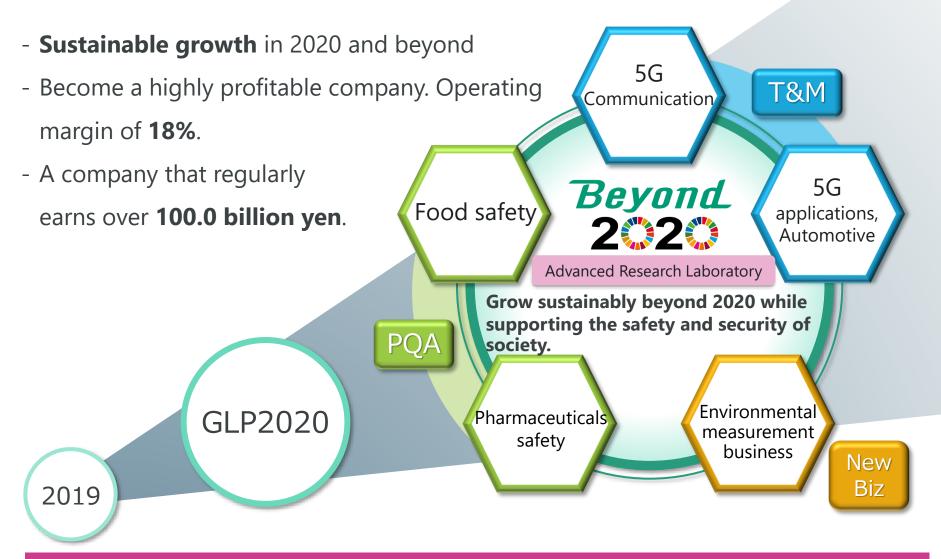
- Strengthen sales bases in Americas and Europe
- Promote shift to platform solutions

Japan
Americas
EMEA
Asia & Others

(Note) Anritsu group announced the FY2020 Forecast on April 27th, 2020.



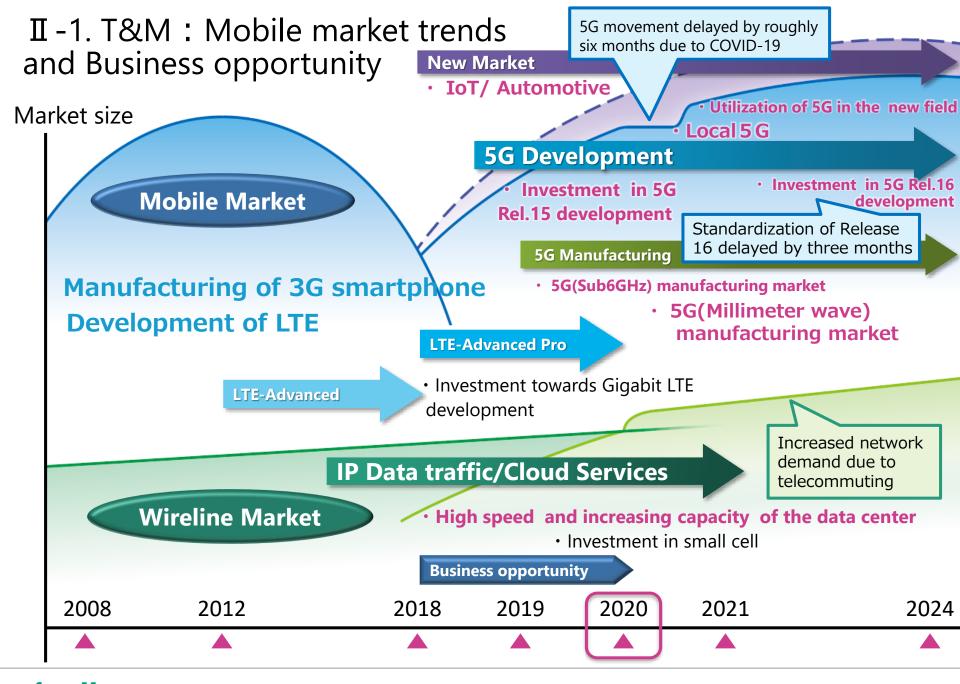
I -4. Set out for Beyond2020



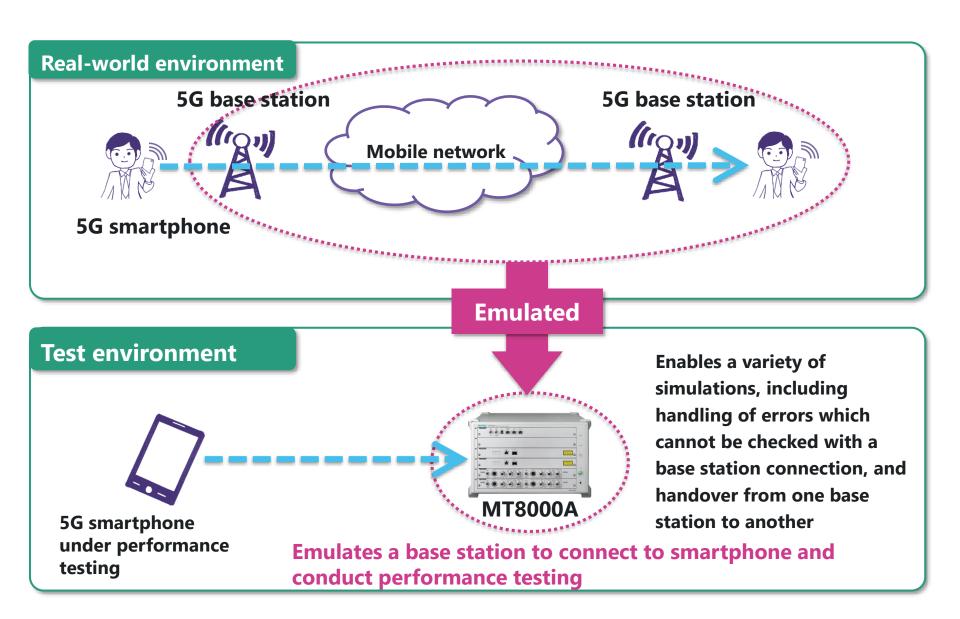
Resolve social issues by realizing Beyond 2020



II. T&M business segment



II -2. Role of MT8000A

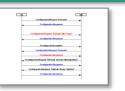


II -3. 5G terminal development/manufacturing process and test solutions

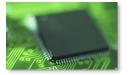
Sub6 / Millimeter wave

Chipset development and commercial handset development

Verification of Core Technologies at Chipset Vendors



Protocol



Baseband Chipset
/ RF Front End

Evaluation of Functions & Performance at UE Vendors



Evaluation of Functions & Performance

Sub6 / Millimeter wave

Commercial handset development

Conformance Test at UE Vendors & Test Houses

Conformance Test (CT)



Acceptance Test at Carriers & Test Houses

Carrier Acceptance Test (CAT)



Sub6

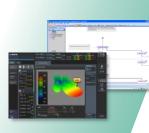


Mass production

Mass Production Test at UE Vendors & EMS



RF Calibration & Inspection



MT8000A
Radio Communication
Test Station







ME7873NR/ME7834NR

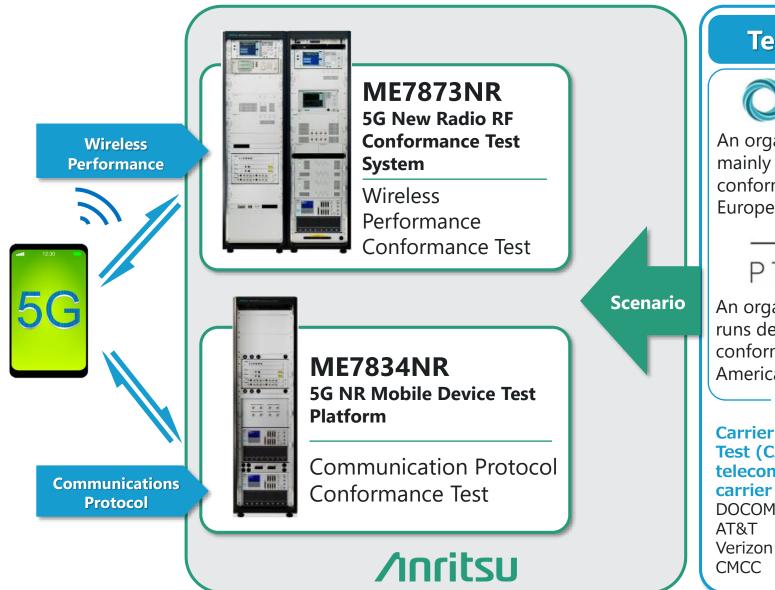
5G NR Conformance Test and Carrier Acceptance Test System



MT8870A Universal Wireless Test Set



II -4. 5G Test Solutions Conformance Test





An organization that mainly runs device conformance tests in Europe and Asia



An organization that runs device conformance tests in **Americas**

Carrier Acceptance Test (CAT) for each telecommunications carrier **DOCOMO**

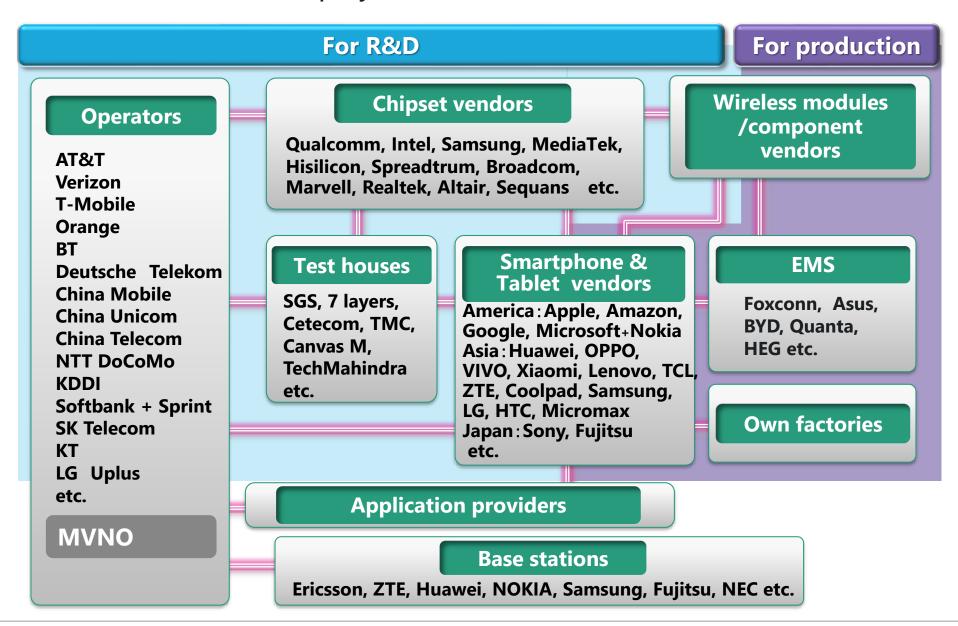
CMCC etc.

II -5. Mobile R&D business and solutions (The case of LTE)

	Platform(Core) Conforma		ance test	Operator	Smartphone	
	Development	RF	Protocol	Acceptance test	Commercial test	
Uses	Comm. standard development Chipset development	Conformance test Interoperability test		Comm. Carrier acceptance test	Application development UE operation test	
Main customers	Chipset vendor UE vendor	· · · · · · · · · · · · · · · · · · ·		Com Carrier, Test house, UE vendor	UE vendor Applications developer	
Main theme	 FDD / TDD-LTE, LTE-Advanced, LTE-Advanced PRO CA (Carrier aggregation), VoLTE (Voice over LTE) MIMO (Multi Input Multi Output) Chipset unification of 3G/LTE and SRW (Short Range Wireless) 				Improve data throughputBattery consumption etc.	
Test solutions						
Main Competitors	Anritsu: No.1 position Rohde & Schwarz, Keysight(Agilent, Anite), Spirent		(Agilent, Anite),	Rohde & Schwarz, Keysight		

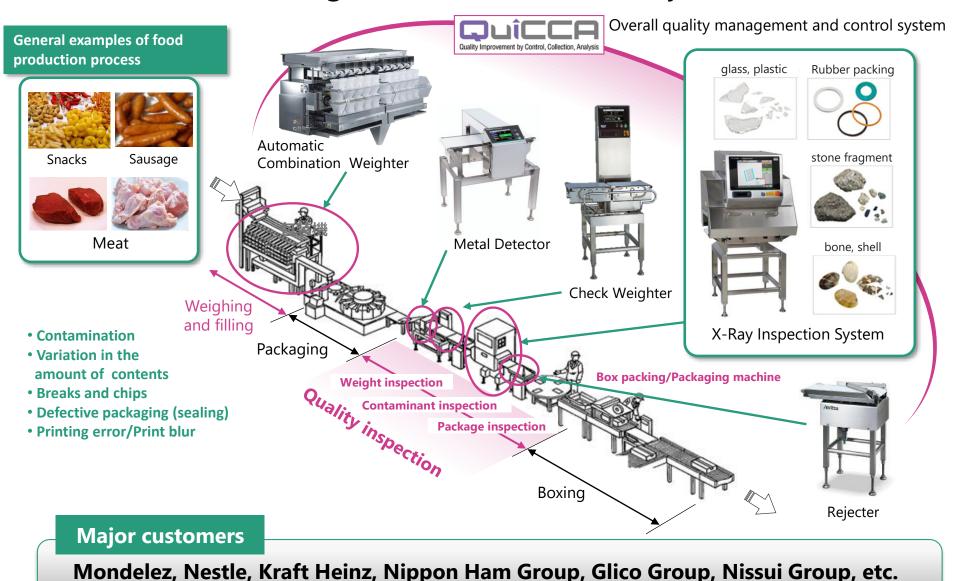


II -6. Food chain and players in mobile telecom market



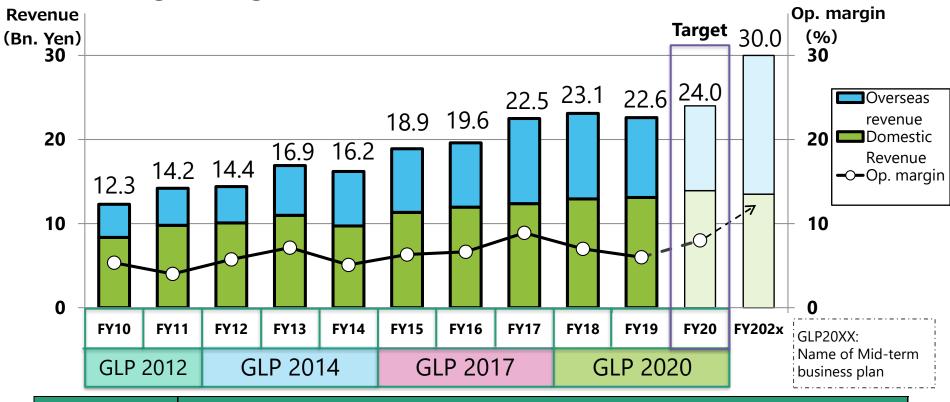
III. PQA Business segment

III-1. PQA business segments (Products Quality Assurance)



Incitsu envision: ensure

Ⅲ-2. The growing PQA business



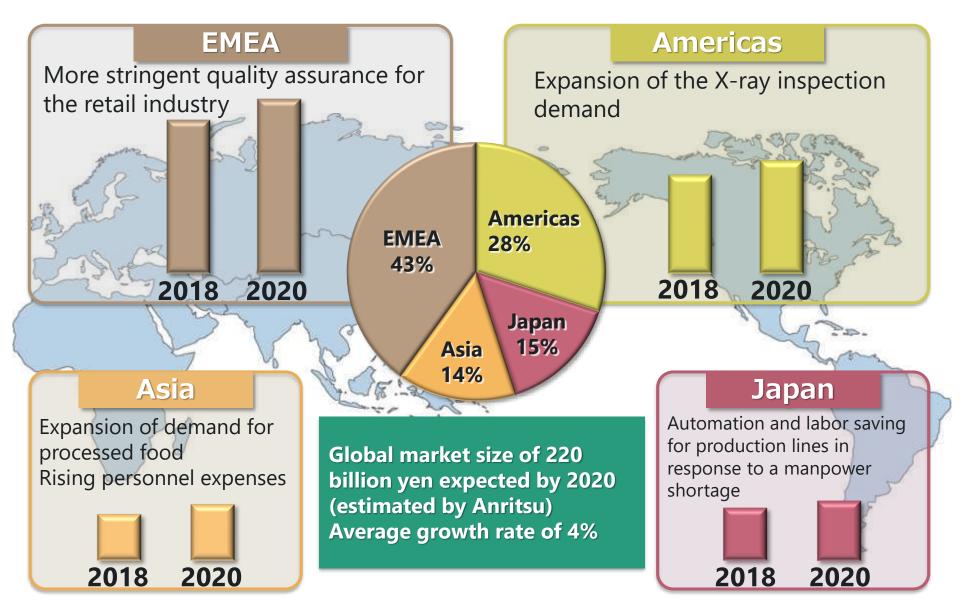
	Market	Major initiatives	
	North America,	Develop market with X-ray inspection systems as a key solution	
		Develop market with X ray inspection systems as a key solution	
	l Japan	Improve market share through quality assurance solutions with high added value	
		in response to cutting-edge needs	

Main Competitors

Mettler-Toledo, Ishida, Marel



Ⅲ-3. PQA Business: Current Status of the PQA Market and Outlook



IV. Shareholder Return Policy

Note: The announced on July 30th, 2020

IV-1. Shareholder Return Policy



Dividend Policy

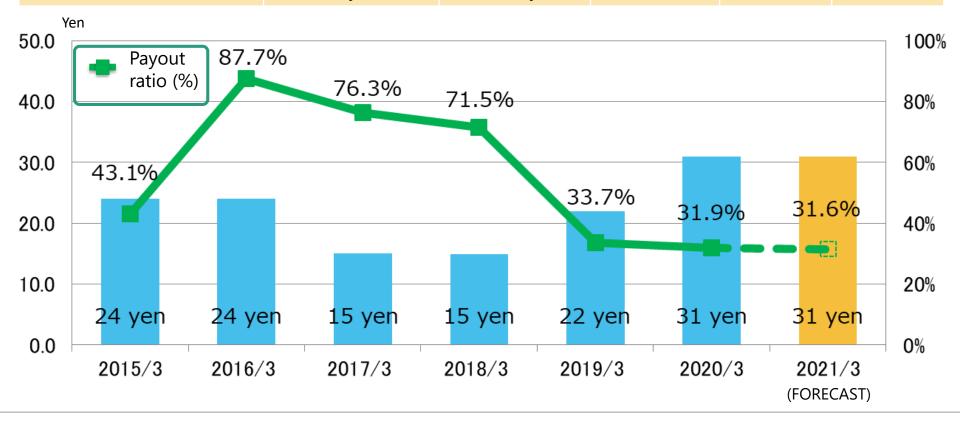
Distribute profits in accordance with its consolidated performance(Net profit) and by taking into account the total return

- 1. Take the basic approach of raising dividends on equity (DOE) in accordance with the increase in consolidated profits for the fiscal year
- 2. Aim at a consolidated dividend payout ratio of 30 percent or more
- 3. Flexibly provide shareholder returns taking into account the total return ratio

W-2. Dividend forecast

Annual dividend

D		Dividend per share	Profit	Payout ratio	DOE	ROE
	FY2020 (Forecast)	31 yen	13.5 B yen	31.6%	4.4%	14%
	FY2019	31 yen	13.4 B yen	31.9%	4.7%	14.9%



V. Financial Results for the 2nd quarter of the Fiscal Year ending March 31, 2021

Note: The announced on July 30th, 2020

V-1. Consolidated performance - Financial results -



Year-on-year growth in revenue and profit

Unit: Billion Yen

International Financial Reporting Standards (IFRS)	FY2019 (Apr. to Sep.)	FY2020 (Apr. to Sep.)	YoY	YoY (%)
Order Intake	53.6	54.0	0.4	1%
Revenue	49.8	52.2	2.4	5%
Operating profit (loss)	6.6	9.8	3.2	48%
Profit (loss) before tax	6.4	9.7	3.3	53%
Profit (loss)	4.7	7.1	2.4	51%
Comprehensive income	3.4	7.1	3.7	111%



V-2. Consolidated performance - Results by business segment -



T&M: Revenue and profit increased thanks to 5G commercialization and steady demand for data centers

PQA: Profit increased while revenue decreased due to the impact of COVID-19

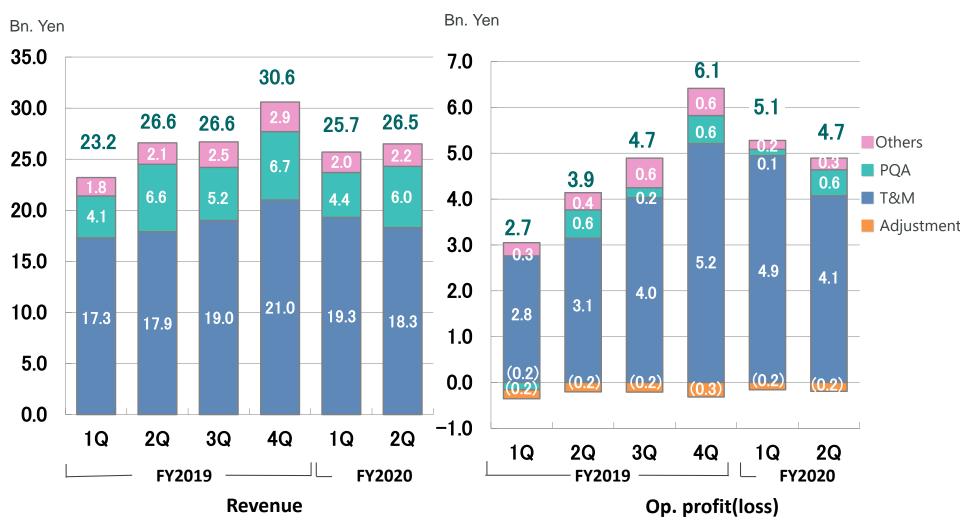
					Unit: Billion Yen
		FY2019 (Apr. to Sep.)	FY2020 (Apr. to Sep.)	YoY	YoY (%)
TOINA	Revenue	35.2	37.5	2.3	7%
T&M	Op. profit (loss)	5.9	9.0	3.1	52%
DO A	Revenue	10.7	10.4	(0.3)	-3%
PQA	Op. profit (loss)	0.5	0.7	0.2	53%
Othors	Revenue	3.9	4.3	0.4	8%
Others	Op. profit (loss)	0.7	0.5	(0.2)	-21%
Adjustment	Op. profit (loss)	(0.4)	(0.4)	0.0	-
Taral	Revenue	49.8	52.2	2.4	5%
Total	Op. profit (loss)	6.6	9.8	3.2	48%

Note1: Numbers are rounded off to the first decimal place in each column. T&M: Test & Measurement PQA: Products Quality Assurance Note2: Adjustment includes elimination of inter-segment transactions and non distributed company-wide expenses of each business segment.



V-3. Consolidated performance - Revenue and Op. profit by quarters -

2Q(Jul.-Sep.) Operating margin: Consolidated18%, T&M22 %, PQA10%





V-4. Overview of operations by business segment

Segment FY2020 (April to September)

T&M: Steady progress for both 5G commercialization schedule and development of high-speed data centers

Mobile	5G development demand remains steady
Network Infrastructure	Increased investment in data centers, etc.
Asia & Others/Japan	Expansion in investment aimed at 5G commercialization
Americas	Greater focus on 5G service area expansion

PQA: In the food market, uncertainty about the future due to the spread of the COVID-19 caused some customers to take a cautious approach to capital expenditures.

T&M: Test & Measurement PQA: Products Quality Assurance



V-5. Transition of Order Intake

T&M: 4% decrease year on year

PQA: 15% decrease year on year

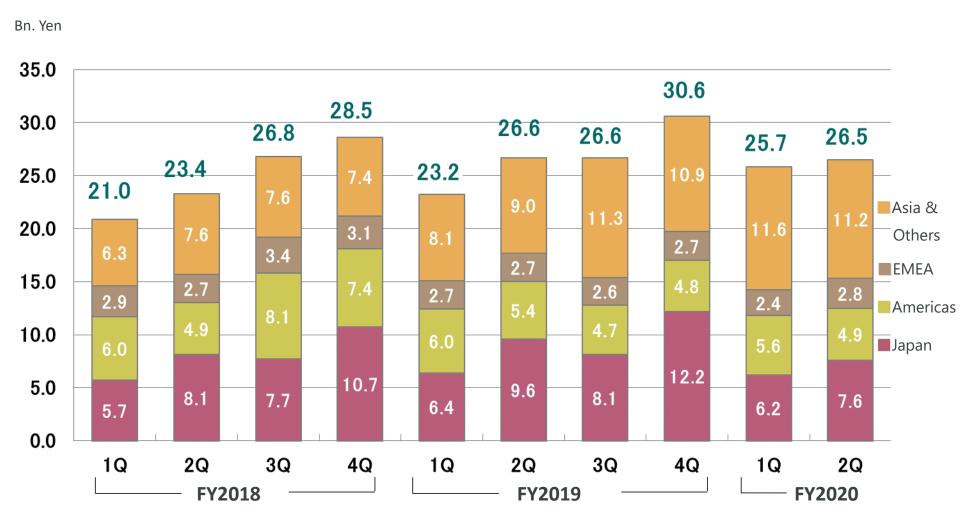




V-6. Transition of Revenue by Region



5G commercialization and steady demand for data centers in Asia





V-7. Cash Flow



Operating cash flow margin ratio was 25.6%

FY2020 2Q

Operating CF: 13.4 Bn. Yen Investing CF: (2.5) Bn. Yen Financing CF: (11.2) Bn. Yen

Free Cash Flow

Op. CF + Inv. CF: 10.8 Bn. Yen

Cash at the end of period

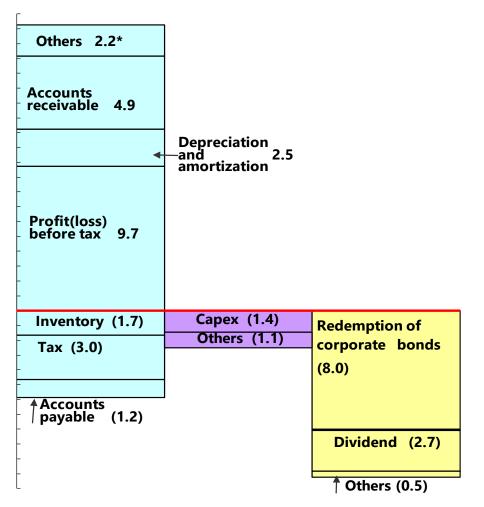
47.2 Bn. Yen

Interest-bearing debt

6.6 Bn. Yen

Details

Unit: Billion Yen



* Other main items: Advances received, etc.

Op. CF 13.4

Inv. CF (2.5)

Fin. CF (11.2)

V-8. Forecast for full year of FY2020 (Consolidated)



No Change since April 27th disclosure

Unit: Billion Yen

		FY2019	FY2020		
		Actual	Forecast	YoY	YoY(%)
Revenue		107.0	110.0	3.0	3%
Operating profit (loss)		17.4	17.5	0.1	0%
Profit (loss) before tax		17.2	17.5	0.3	2%
Profit (loss)		13.4	13.5	0.1	1%
T&M	Revenue	75.2	77.0	1.8	2%
	Op. profit (loss)	15.1	15.5	0.4	2%
PQA	Revenue	22.6	24.0	1.4	6%
	Op. profit (loss)	1.3	1.8	0.5	40%
Others	Revenue	9.3	9.0	(0.3)	-3%
	Op. profit (loss)	1.9	1.2	(0.7)	-37%
Adjustment	Op. profit (loss)	(0.9)	(1.0)	(0.1)	-

Note: Numbers are rounded off to the first decimal place in each column.

Reference : Exchange rate : FY2019 (Actual)

FY2019 (Actual) 1USD=109yen, 1EURO=121 yen FY2020 (Forecast) 1USD=105 yen, 1EURO=120yen



Appendix

2020年10月29日公表



Appendix-1. Current Worldwide 5G Situations

*Source: Prepared by the Company based on publicly available information

- China's lead has become clear
- 5G in European market has the possibility of decelerating due to influence of US-China trade conflict
- 5G in Korea has the possibility of stalling due to technical hurdles of millimeter wave applications
- US is catching up by changing policy to pursue sub-6GHz

As of October 2020

Europe

Concern for deceleration of 5G introduction for increased burden on operators due to the movements to remove Huawei by countries such as UK and France.

 Europe Committee is encouraging early introduction of 5G services

Planned introduction of millimeter wave services within 2020 has been postponed

Korea

China

5G subscribers already exceed 100 million.

410 thousand 5G base stations

62% of new terminal devices sold in July were 5G capable 75% of 5G Smartphones worldwide today are made by Chinese manufacturers



US

Slow subscriber growth for 5G millimeter services of VzW

Despite the large number of 5G subscribers of 6.8 million,

customers are dissatisfied due to poor connectivity and low

TMO is leaping forward with rapid increase of 5G sub-6GHz subscribers ⇒ VzW and AT&T are changing policies to focus on sub-6GHz

US Government is releasing 3.4-3.5GHz following 3.5-3.6G

🕒 iPhone 12 released

price-effective services



India/South East Asia/Oceania

5G services have been started in Australia, Thailand,
 Philippines

India has determined to remove of Huawei and ZTE

• Full-scale spread of 5G is predicted to be after 2022

*MIC: Ministry of Internal Affairs and Communications **SA: 5G Stand Alone



Japan

- 330 thousand of 5G subscribers (as of end of June)
- MIC* has moved 5G base station installation plan forward
- NTT Docomo aims to have 2.5 million subscribers by March 2021 (SoftBank aims 1.8 million by 2023)
- Each operator plan on introduction of SA** services in 2021
- NTT announced to make NTT DoCoMo its wholly owned subsidiary



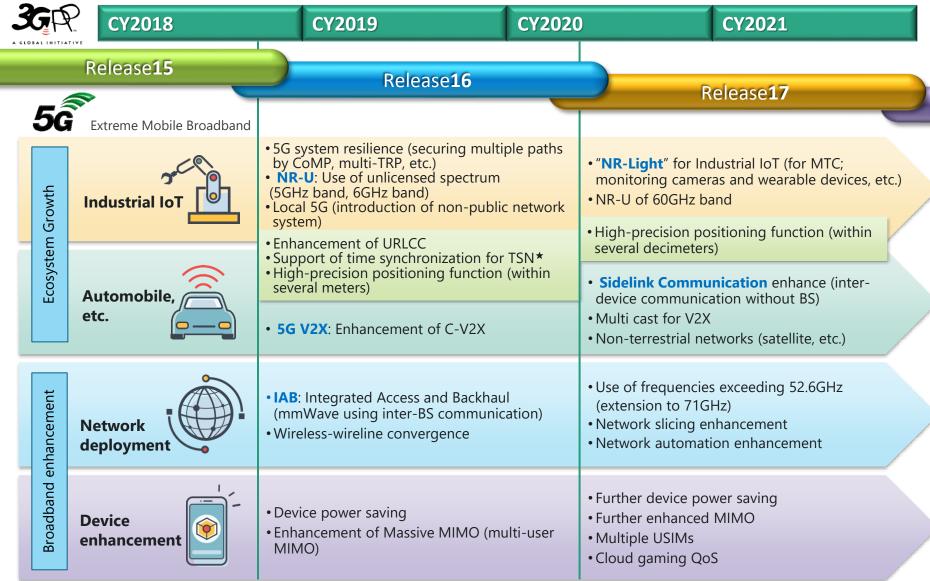
* Created by Anritsu referring to publicly available information

CY2020 CY2021 CY2022 CY2023 Rel.16 Rel.17 Rel.18 Rel.16 Chip development Rel.17 Chip development Rel.15 Commercial device development Rel.16 Device development Rel.17 Device development s6 mw s6 mw **s6** s6 mw **Under investigation** (As of the end of Sep. 2020. **Launch a service** Selected major countries)



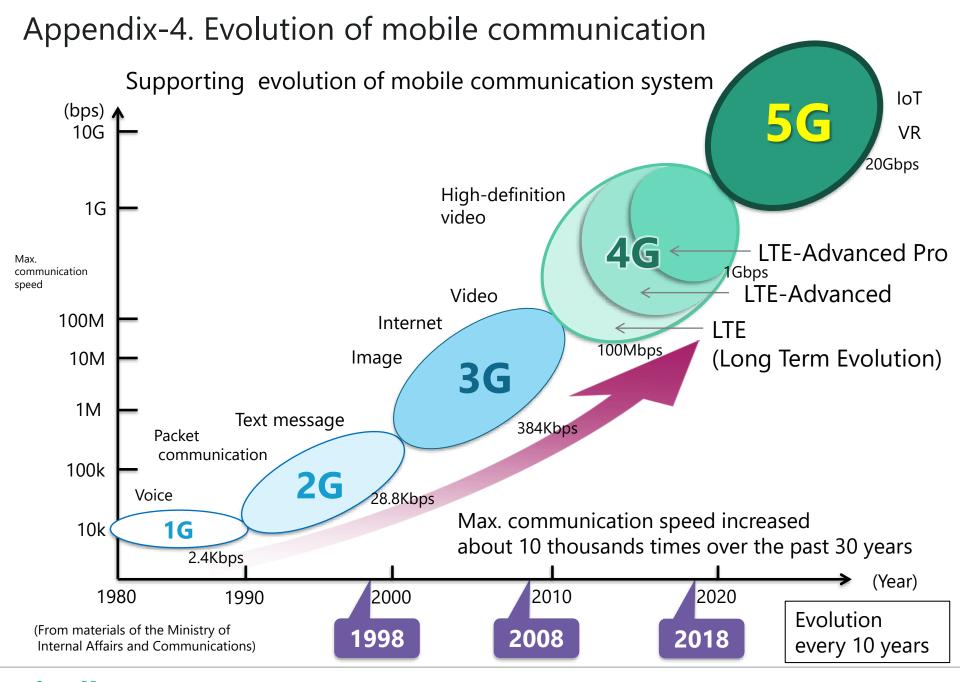
Appendix-3. Digest of Rel-16 & Rel-17

*Source: Prepared by the Company based on publicly available information



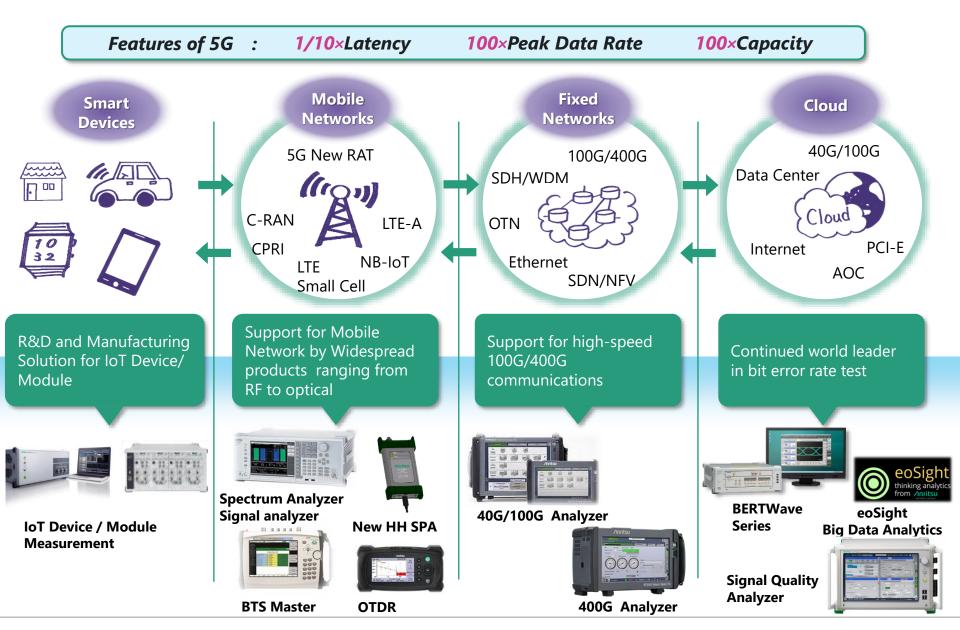
NR-U: NR-Unlicensed

^{*}TSN (Time Sensitive Networking): A standard originally used for networks that guarantees synchronization of time and real-time performance in Ethernet communications.



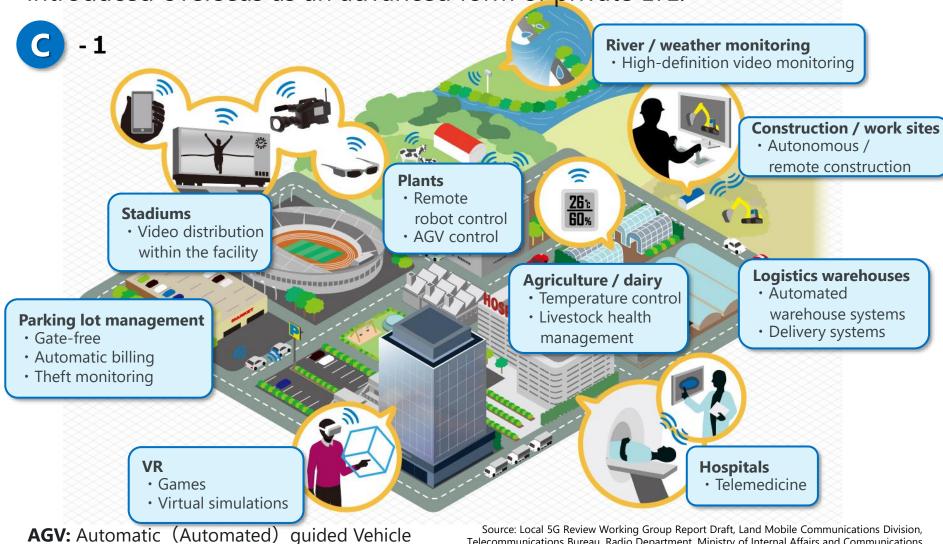


Appendix-5. Contributing to the establishment of 5G network infrastructure



Appendix-6. Local 5G

Local 5G has been newly introduced in Japan and is expected to be introduced overseas as an advanced form of private LTE.



Telecommunications Bureau, Radio Department, Ministry of Internal Affairs and Communications

Appendix-7. Application of Local 5G in Anritsu Products

Latency measurements in remote operations

Measurement of latency in remote operation of robots



MT1000A Network Master Pro

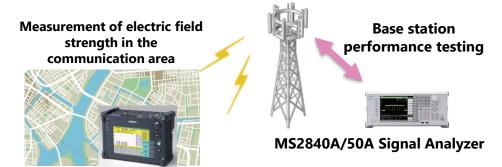
Measurement of cellular interference

Measurement of cellular interference due to overlapping local 5G areas



MS2090A Field Master Pro

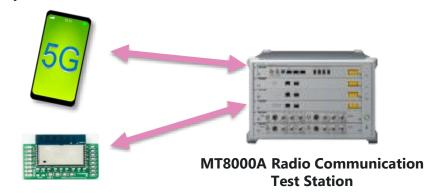
Base station performance testing and communication area measurements



ML8780A/81A Area Tester

Device and sensor module performance testing

Testing of device and sensor module radio characteristics and protocol



Appendix-8. Manufacturing Solution for 5G Sub 6GHz devices

Test instruments for mass production of 5G Sub-6GHz smartphones



Features

Simultaneous testing of multiple antennas and parallel testing of 4 devices significantly increase production efficiency.

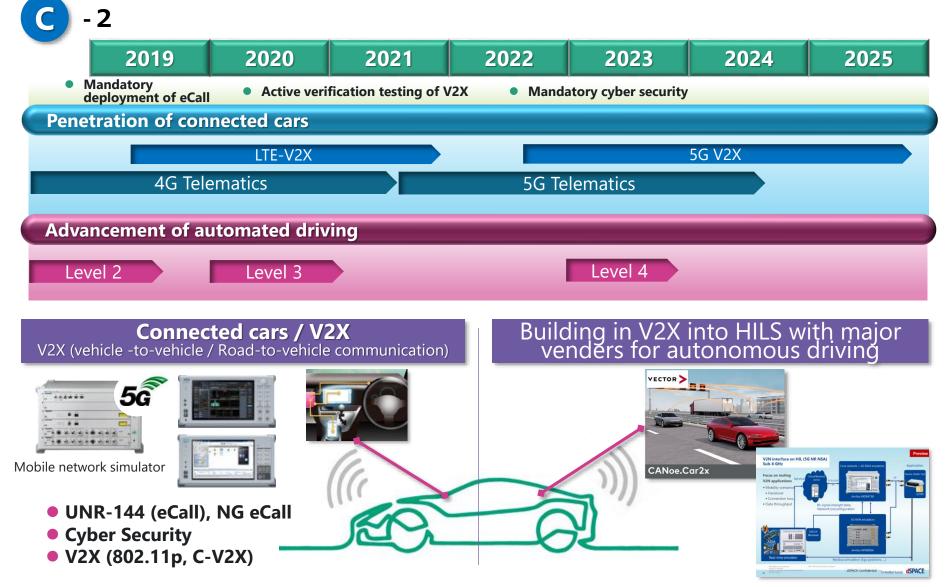
- Parallel testing of multiple radio technologies (Cellular/WLAN/BT/GNSS) embedded in a smartphone
- · Simultaneous testing of up to 4 smartphones

■ Target Market

- Smartphone manufacturing market, Connectivity/IoT manufacturing market
- Target Customers
 - Smartphone/mobile device vendors, EMS

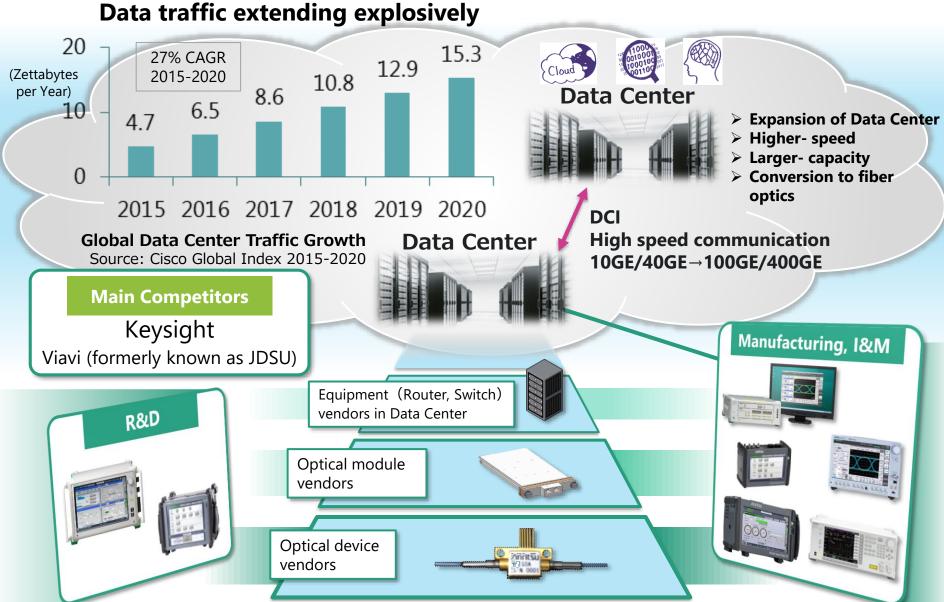


Appendix-9. Introduction of new technologies in the automotive market and Anritsu's initiatives



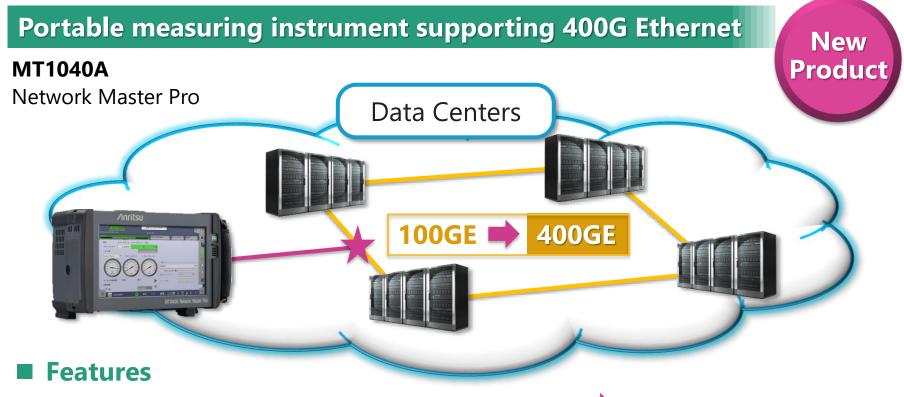


Appendix-10. Test Solutions for support of Cloud Service expanding





Appendix-11. Speeding Up Solutions for data centers



Verification speeding up Data Centers upgrades 100G Ethernet



400G Ethernet

Target markets

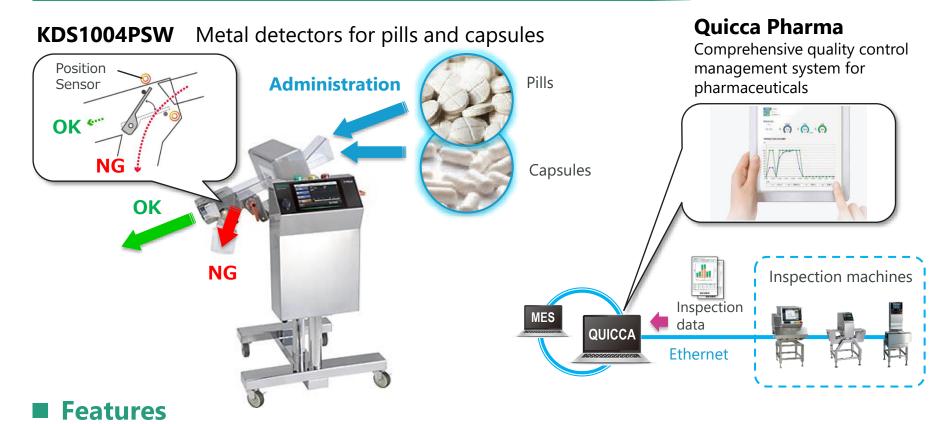
Communication networks and data centers

■ Target customers

 Telecom carriers, communication network installers, communication equipment maintainers, network device vendors

Appendix-12. Solutions for pharmaceutical market

Metal detectors for pharmaceutical market



Detects metal in pills and capsules with high sensitivity and determines pass/fail.

Can detect metal fragments down to 0.1 mm

Customers

Pharmaceutical companies



Infitsu envision: ensure